

Item 18**PUBLIC FIGURES**

We do not use any public figures to promote our Nathan's Famous franchise.

Item 19**FINANCIAL PERFORMANCE REPRESENTATIONS**

The FTC's Franchise Rule permits a franchisor to disclose information about the actual or potential financial performance of its franchised and/or franchisor-owned outlets, if there is a reasonable basis for the information, and the information is included in the disclosure document. Financial performance information that differs from that included in Item 19 may be given only if: (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about performance at a particular location or under particular circumstances.

We do not make any financial performance representations. We also do not authorize our employees or representatives to make any such representations either orally or in writing. If you are purchasing an existing outlet, however, we may provide you with the actual records of that outlet. If you receive any other financial performance information or projections of your future income, you should report it to our management by contacting Mr. Eric Gatoff at One Jericho Plaza - Wing A, 2nd Floor, Jericho, New York 11753 (516/338-8500), the Federal Trade Commission, and the appropriate state regulatory agencies.

Item 20**OUTLETS AND FRANCHISEE INFORMATION****PART I – NATHAN'S BMP OPERATIONS**

Table 1
Systemwide Nathan's BMP Outlet Summary
For years 2024 to 2026

Column 1	Column 2	Column 3	Column 4	Column 5
Outlet Type	Year	Outlets at the Start of Year	Outlets at the End of Year	Net Change
Franchised	2024	86	81	-5
	2025	81	75	-6
	2026	75	76	+1
Company Owned	2024	0	0	0
	2025	0	0	0
	2026	0	0	0
Total Outlets	2024	86	81	-5
	2025	81	75	-6
	2026	75	76	+1