

A provision in the Franchise Agreement which terminates the Franchise Agreement upon your bankruptcy may not be enforceable under Title 11, United States Code Sections 101 *et seq.*

Item 18

PUBLIC FIGURES

We do not use any public figure to promote our franchise.

Item 19

FINANCIAL PERFORMANCE REPRESENTATIONS

The FTC's Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchised and/or franchisor-owned outlets, if there is a reasonable basis for the information, and if the information is included in the disclosure document. Financial performance information that differs from that included in Item 19 may be given only if: (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about possible performance at a particular location or under particular circumstances.

STATEMENT OF GROSS REVENUE AND EBITDA FOR MATURE SCHOOLS AND NEW SCHOOLS IN OPERATION AS OF DECEMBER 31, 2025 FOR THE YEAR ENDED DECEMBER 31, 2025

The following is a report, divided into two groups, mature schools open over 18 months as of December 31, 2025 (the "**Mature Schools**") and new schools open 18 months or less as of December 31, 2025 (the "**New Schools**"), identifying the actual Gross Revenue, payroll, occupancy (representing rent plus property tax expense) and miscellaneous operating expenses prepared on a cash basis for the year ended December 31, 2025 for all The Goddard School businesses operating as of December 31, 2025. The net result of these items is "**EBITDA**" which is defined as Gross Revenue less all expenses directly related to operating the School excluding interest, taxes, depreciation and amortization. EBITDA is an acronym for **Earnings Before Interest, Taxes, Depreciation and Amortization**. The report also includes an average "**EBITDAR**," which is defined as EBITDA excluding rent related expenses (occupancy expenses). The items included in the expense category identified as miscellaneous items include bank charges, office supplies, utilities, telephone, transportation, payroll taxes, employee costs, marketing, royalties, repairs and maintenance, school supplies, snacks, technology, marketing and professional fees. The expenses reported may also include miscellaneous items that are subject to the discretionary spending of the individual franchisee. "Gross Revenue" is determined on an accrual basis and represents the amount billed by a School for all services or products of any nature rendered or sold at or from or as a result of the School, and without deduction of any kind. (School services are not currently subject to sales taxes or similar taxes.) The first grouping in the report, Mature Schools, includes averages for the data reported for all Schools open more than 18 months as of December 31, 2025 for the year ended December 31, 2025. The report has not been audited.

As of December 31, 2025, there were 665 Schools in operation, all of which 665 Schools were owned by franchisees. Of these 665 Schools, 628 Schools are Mature Schools and 37 are New Schools. Eight of the 628 Mature Schools were determined to have insufficient data for reporting purposes and are not included in this report. The Mature School reporting class is based on the remaining 620 Schools. One Mature School closed during 2025; it had been open for at least 12 months before closing. As a result, information regarding this Mature School is not included in the report. The New School reporting class is based on all of the 37 New Schools that were in operation as of December 31, 2025. None of the New Schools closed during 2025.

The figures in the report have been compiled from operating reports supplied under the Franchise Agreement by franchisees. All of the Schools report financial information to us or Goddard Manager based upon a uniform reporting system. Neither we nor Goddard Manager have audited these figures. The order in which the Schools' information appears in the report is random.

We offered substantially the same services to all of the Schools described in the report. The Schools offer substantially the same services to the public.

FINANCIAL PERFORMANCE REPRESENTATION WORKSHEET - 2025 (unaudited)

	1		2		3		4		5	
	Dollars	%	Dollars	%	Dollars	%	Dollars	%	Dollars	%
Gross Revenue	4,101,641		2,115,032		2,362,969		3,480,950		2,140,388	
Payroll	1,228,193	30%	787,394	37%	979,436	41%	1,315,214	38%	851,827	40%
Occupancy	628,704	15%	168,437	8%	364,312	15%	473,172	14%	246,791	12%
Misc Items	781,275	19%	608,684	29%	682,786	29%	784,726	23%	601,671	28%
Total Expenses	2,638,172		1,564,515		2,026,534		2,573,112		1,700,289	
EBITDA	1,463,469	36%	550,517	26%	336,435	14%	907,838	26%	440,099	21%
	6		7		8		9		10	
	Dollars	%	Dollars	%	Dollars	%	Dollars	%	Dollars	%
Gross Revenue	3,252,198		2,889,863		2,279,639		2,557,236		2,721,729	
Payroll	1,607,108	49%	1,006,761	35%	796,495	35%	823,968	32%	871,802	32%
Occupancy	295,257	9%	360,996	12%	231,055	10%	184,998	7%	325,417	12%
Misc Items	927,695	29%	772,849	27%	543,622	24%	615,551	24%	624,757	23%
Total Expenses	2,830,060		2,140,606		1,571,172		1,624,517		1,821,976	
EBITDA	422,138	13%	749,257	26%	708,467	31%	932,719	36%	899,753	33%
	11		12		13		14		15	
	Dollars	%	Dollars	%	Dollars	%	Dollars	%	Dollars	%
Gross Revenue	2,912,420		2,267,430		1,467,317		3,296,547		2,610,937	
Payroll	1,241,258	43%	776,336	34%	599,996	41%	1,262,630	38%	988,801	38%
Occupancy	331,984	11%	311,294	14%	261,608	18%	549,890	17%	251,338	10%
Misc Items	793,179	27%	559,342	25%	415,241	28%	698,616	21%	647,953	25%
Total Expenses	2,366,421		1,646,972		1,276,845		2,511,136		1,888,092	
EBITDA	546,000	19%	620,458	27%	190,472	13%	785,411	24%	722,845	28%
	16		17		18		19		20	
	Dollars	%	Dollars	%	Dollars	%	Dollars	%	Dollars	%
Gross Revenue	2,867,381		2,320,487		1,549,474		2,049,307		1,805,487	
Payroll	927,566	32%	1,094,643	47%	675,816	44%	751,275	37%	962,992	53%
Occupancy	290,098	10%	340,944	15%	315,008	20%	177,600	9%	366,630	20%
Misc Items	926,982	32%	682,503	29%	474,273	31%	502,226	25%	408,543	23%
Total Expenses	2,144,646		2,118,090		1,465,097		1,431,101		1,738,165	
EBITDA	722,735	25%	202,397	9%	84,377	5%	618,206	30%	67,322	4%

FINANCIAL PERFORMANCE REPRESENTATION WORKSHEET - 2025 (unaudited)

	21		22		23		24		25	
	Dollars	%	Dollars	%	Dollars	%	Dollars	%	Dollars	%
Gross Revenue	2,155,498		2,071,376		2,051,404		2,056,638		2,383,324	
Payroll	870,182	40%	718,745	35%	833,309	41%	814,697	40%	922,586	39%
Occupancy	344,190	16%	312,208	15%	554,500	27%	208,739	10%	220,932	9%
Misc Items	535,436	25%	536,458	26%	684,479	33%	503,461	24%	720,430	30%
Total Expenses	1,749,808		1,567,411		2,072,288		1,526,897		1,863,948	
EBITDA	405,690	19%	503,965	24%	(20,884)	-1%	529,741	26%	519,376	22%
	26		27		28		29		30	
	Dollars	%	Dollars	%	Dollars	%	Dollars	%	Dollars	%
Gross Revenue	1,675,645		4,364,071		1,966,263		2,389,486		3,565,331	
Payroll	699,509	42%	1,160,017	27%	880,742	45%	832,761	35%	1,337,564	38%
Occupancy	303,300	18%	261,396	6%	393,509	20%	374,244	16%	420,385	12%
Misc Items	489,674	29%	844,707	19%	504,032	26%	583,930	24%	818,556	23%
Total Expenses	1,492,483		2,266,120		1,778,283		1,790,935		2,576,505	
EBITDA	183,162	11%	2,097,951	48%	187,980	10%	598,551	25%	988,826	28%
	31		32		33		34		35	
	Dollars	%	Dollars	%	Dollars	%	Dollars	%	Dollars	%
Gross Revenue	2,755,127		2,511,012		2,330,711		1,345,713		3,424,477	
Payroll	1,154,144	42%	839,118	33%	925,184	40%	549,114	41%	1,246,018	36%
Occupancy	276,844	10%	360,160	14%	335,646	14%	155,755	12%	531,657	16%
Misc Items	754,515	27%	950,447	38%	830,107	36%	365,753	27%	740,398	22%
Total Expenses	2,185,503		2,149,725		2,090,937		1,070,622		2,518,073	
EBITDA	569,624	21%	361,287	14%	239,774	10%	275,091	20%	906,404	26%
	36		37		38		39		40	
	Dollars	%	Dollars	%	Dollars	%	Dollars	%	Dollars	%
Gross Revenue	4,146,631		2,882,986		2,163,545		2,817,011		3,696,848	
Payroll	1,739,825	42%	1,228,769	43%	1,034,303	48%	1,228,804	44%	1,227,243	33%
Occupancy	725,144	17%	446,437	15%	312,507	14%	360,000	13%	565,467	15%
Misc Items	851,566	21%	999,633	35%	693,684	32%	742,890	26%	830,433	22%
Total Expenses	3,316,535		2,674,839		2,040,494		2,331,694		2,623,143	
EBITDA	830,096	20%	208,147	7%	123,051	6%	485,317	17%	1,073,705	29%
	41		42		43		44		45	
	Dollars	%	Dollars	%	Dollars	%	Dollars	%	Dollars	%
Gross Revenue	1,870,122		1,566,446		1,897,577		2,202,928		3,145,187	
Payroll	847,725	45%	681,087	43%	704,012	37%	921,599	42%	1,289,000	41%
Occupancy	179,500	10%	354,021	23%	309,321	16%	254,297	12%	308,000	10%
Misc Items	554,894	30%	408,040	26%	540,272	28%	570,856	26%	973,908	31%
Total Expenses	1,582,119		1,443,148		1,553,605		1,746,752		2,570,908	

FINANCIAL PERFORMANCE REPRESENTATION WORKSHEET - 2025 (unaudited)

EBITDA	288,003	15%	123,298	8%	343,972	18%	456,176	21%	574,279	18%
	46		47		48		49		50	
	Dollars	%	Dollars	%	Dollars	%	Dollars	%	Dollars	%
Gross Revenue	2,085,133		1,706,119		3,273,037		2,218,136		1,361,808	
Payroll	930,510	45%	900,981	53%	1,306,479	40%	1,007,233	45%	597,018	44%
Occupancy	341,588	16%	466,770	27%	545,047	17%	320,981	14%	170,000	12%
Misc Items	480,103	23%	409,490	24%	1,012,195	31%	503,057	23%	320,234	24%
Total Expenses	1,752,201		1,777,241		2,863,721		1,831,271		1,087,252	
EBITDA	332,932	16%	(71,122)	-4%	409,316	13%	386,865	17%	274,556	20%
	51		52		53		54		55	
	Dollars	%	Dollars	%	Dollars	%	Dollars	%	Dollars	%
Gross Revenue	5,414,964		2,356,619		3,685,107		2,881,906		1,957,447	
Payroll	1,677,156	31%	861,858	37%	1,740,784	47%	997,148	35%	777,483	40%
Occupancy	380,500	7%	156,000	7%	324,000	9%	468,109	16%	286,815	15%
Misc Items	1,253,163	23%	778,403	33%	914,876	25%	784,615	27%	459,421	23%
Total Expenses	3,310,819		1,796,261		2,979,660		2,249,872		1,523,719	
EBITDA	2,104,145	39%	560,358	24%	705,447	19%	632,034	22%	433,728	22%
	56		57		58		59		60	
	Dollars	%	Dollars	%	Dollars	%	Dollars	%	Dollars	%
Gross Revenue	2,246,022		3,661,758		1,981,234		2,177,753		1,564,163	
Payroll	788,783	35%	1,255,939	34%	973,085	49%	737,145	34%	659,074	42%
Occupancy	429,499	19%	484,960	13%	270,157	14%	237,244	11%	164,064	10%
Misc Items	502,288	22%	927,742	25%	557,673	28%	483,711	22%	498,959	32%
Total Expenses	1,720,570		2,668,641		1,800,915		1,458,100		1,322,097	
EBITDA	525,452	23%	993,117	27%	180,319	9%	719,653	33%	242,066	15%
	61		62		63		64		65	
	Dollars	%	Dollars	%	Dollars	%	Dollars	%	Dollars	%
Gross Revenue	716,896		1,924,496		1,490,898		3,324,592		3,903,185	
Payroll	385,974	54%	761,517	40%	609,660	41%	1,224,126	37%	1,533,858	39%
Occupancy	242,632	34%	212,400	11%	249,683	17%	468,000	14%	445,276	11%
Misc Items	227,987	32%	471,088	24%	519,052	35%	733,620	22%	768,866	20%
Total Expenses	856,593		1,445,005		1,378,395		2,425,746		2,748,000	
EBITDA	(139,697)	-19%	479,491	25%	112,503	8%	898,846	27%	1,155,185	30%
	66		67		68		69		70	
	Dollars	%	Dollars	%	Dollars	%	Dollars	%	Dollars	%
Gross Revenue	3,440,659		3,484,112		3,125,922		1,165,885		2,225,422	
Payroll	1,224,080	36%	1,111,040	32%	934,342	30%	502,600	43%	755,344	34%
Occupancy	268,184	8%	422,630	12%	259,005	8%	243,551	21%	462,000	21%

FINANCIAL PERFORMANCE REPRESENTATION WORKSHEET - 2025 (unaudited)

Misc Items	734,801	21%	688,999	20%	761,766	24%	330,052	28%	508,308	23%
Total Expenses	2,227,065		2,222,669		1,955,113		1,076,203		1,725,652	
EBITDA	1,213,594	35%	1,261,443	36%	1,170,809	37%	89,682	8%	499,770	22%

	71		72		73		74		75	
	Dollars	%	Dollars	%	Dollars	%	Dollars	%	Dollars	%
Gross Revenue	1,912,252		1,944,905		1,161,473		2,063,437		1,238,227	
Payroll	793,865	42%	725,561	37%	565,792	49%	714,800	35%	598,279	48%
Occupancy	243,933	13%	95,620	5%	363,787	31%	193,200	9%	187,760	15%
Misc Items	402,270	21%	758,999	39%	498,355	43%	458,694	22%	264,720	21%
Total Expenses	1,440,068		1,580,180		1,427,934		1,366,694		1,050,759	
EBITDA	472,184	25%	364,725	19%	(266,461)	-23%	696,743	34%	187,468	15%

	76		77		78		79		80	
	Dollars	%	Dollars	%	Dollars	%	Dollars	%	Dollars	%
Gross Revenue	4,284,228		2,237,888		3,553,771		1,973,481		2,462,485	
Payroll	1,415,381	33%	767,476	34%	1,055,598	30%	738,527	37%	804,837	33%
Occupancy	464,292	11%	199,026	9%	487,721	14%	252,000	13%	297,284	12%
Misc Items	863,338	20%	580,561	26%	955,985	27%	540,641	27%	421,901	17%
Total Expenses	2,743,011		1,547,063		2,499,304		1,531,168		1,524,022	
EBITDA	1,541,217	36%	690,825	31%	1,054,467	30%	442,313	22%	938,463	38%

	81		82		83		84		85	
	Dollars	%	Dollars	%	Dollars	%	Dollars	%	Dollars	%
Gross Revenue	741,334		2,015,219		1,628,560		1,794,454		3,714,731	
Payroll	346,205	47%	737,494	37%	708,149	43%	733,689	41%	1,485,621	40%
Occupancy	282,270	38%	363,213	18%	233,621	14%	385,026	21%	230,522	6%
Misc Items	217,132	29%	586,707	29%	415,618	26%	479,504	27%	889,403	24%
Total Expenses	845,607		1,687,414		1,357,388		1,598,219		2,605,546	
EBITDA	(104,273)	-14%	327,805	16%	271,172	17%	196,235	11%	1,109,185	30%

	86		87		88		89		90	
	Dollars	%	Dollars	%	Dollars	%	Dollars	%	Dollars	%
Gross Revenue	1,691,125		2,130,947		2,082,010		1,900,580		2,086,779	
Payroll	754,436	45%	794,880	37%	943,492	45%	795,734	42%	842,437	40%
Occupancy	183,644	11%	329,786	15%	235,200	11%	270,719	14%	323,414	15%
Misc Items	586,840	35%	520,840	24%	585,623	28%	614,410	32%	530,938	25%
Total Expenses	1,524,920		1,645,506		1,764,315		1,680,863		1,696,789	
EBITDA	166,205	10%	485,441	23%	317,695	15%	219,717	12%	389,990	19%

FINANCIAL PERFORMANCE REPRESENTATION WORKSHEET - 2025 (unaudited)

	91		92		93		94		95	
	Dollars	%	Dollars	%	Dollars	%	Dollars	%	Dollars	%
Gross Revenue	3,581,824		5,068,644		1,918,971		1,448,413		2,679,192	
Payroll	1,176,128	33%	1,794,751	35%	752,221	39%	731,377	50%	1,170,045	44%
Occupancy	518,294	14%	821,018	16%	442,367	23%	212,532	15%	186,000	7%
Misc Items	767,195	21%	1,333,551	26%	576,130	30%	378,300	26%	692,254	26%
Total Expenses	2,461,617		3,949,320		1,770,718		1,322,209		2,048,299	
EBITDA	1,120,207	31%	1,119,324	22%	148,253	8%	126,204	9%	630,893	24%

	96		97		98		99		100	
	Dollars	%	Dollars	%	Dollars	%	Dollars	%	Dollars	%
Gross Revenue	1,388,717		2,249,883		2,538,483		2,481,532		1,850,146	
Payroll	529,971	38%	870,072	39%	936,295	37%	794,826	32%	925,191	50%
Occupancy	186,000	13%	294,000	13%	606,936	24%	376,916	15%	227,939	12%
Misc Items	534,923	39%	647,559	29%	569,731	22%	699,877	28%	443,849	24%
Total Expenses	1,250,894		1,811,631		2,112,962		1,871,619		1,596,979	
EBITDA	137,823	10%	438,252	19%	425,521	17%	609,913	25%	253,167	14%

	101		102		103		104		105	
	Dollars	%	Dollars	%	Dollars	%	Dollars	%	Dollars	%
Gross Revenue	3,033,985		1,622,719		2,767,148		1,509,275		5,455,882	
Payroll	896,766	30%	748,365	46%	1,032,004	37%	769,196	51%	1,781,772	33%
Occupancy	504,639	17%	361,074	22%	433,200	16%	232,001	15%	690,000	13%
Misc Items	817,347	27%	635,325	39%	765,930	28%	410,995	27%	1,248,248	23%
Total Expenses	2,218,752		1,744,764		2,231,134		1,412,192		3,720,020	
EBITDA	815,233	27%	(122,045)	-8%	536,014	19%	97,083	6%	1,735,862	32%

	106		107		108		109		110	
	Dollars	%	Dollars	%	Dollars	%	Dollars	%	Dollars	%
Gross Revenue	2,521,426		1,378,728		1,498,909		2,518,667		2,284,054	
Payroll	751,148	30%	506,028	37%	611,891	41%	1,006,375	40%	772,315	34%
Occupancy	365,332	14%	149,334	11%	351,744	23%	410,381	16%	192,000	8%
Misc Items	554,333	22%	420,326	30%	439,149	29%	969,275	38%	529,303	23%
Total Expenses	1,670,813		1,075,688		1,402,784		2,386,031		1,493,618	
EBITDA	850,613	34%	303,040	22%	96,125	6%	132,636	5%	790,436	35%

	111		112		113		114		115	
	Dollars	%	Dollars	%	Dollars	%	Dollars	%	Dollars	%
Gross Revenue	2,579,071		3,538,645		2,997,443		1,810,494		1,515,944	
Payroll	1,147,157	44%	1,262,750	36%	1,036,404	35%	609,134	34%	690,061	46%
Occupancy	360,000	14%	163,397	5%	474,750	16%	377,225	21%	298,000	20%
Misc Items	766,845	30%	972,232	27%	623,583	21%	604,271	33%	439,819	29%
Total Expenses	2,274,002		2,398,379		2,134,737		1,590,630		1,427,880	

FINANCIAL PERFORMANCE REPRESENTATION WORKSHEET - 2025 (unaudited)

EBITDA	305,069	12%	1,140,266	32%	862,706	29%	219,864	12%	88,064	6%
	116		117		118		119		120	
	Dollars	%	Dollars	%	Dollars	%	Dollars	%	Dollars	%
Gross Revenue	2,295,422		2,996,135		1,804,274		2,767,151		2,128,814	
Payroll	815,351	36%	1,123,466	37%	502,471	28%	1,114,492	40%	959,743	45%
Occupancy	290,400	13%	300,550	10%	311,336	17%	634,100	23%	226,411	11%
Misc Items	628,717	27%	906,814	30%	557,951	31%	806,225	29%	912,566	43%
Total Expenses	1,734,468		2,330,830		1,371,758		2,554,817		2,098,720	
EBITDA	560,954	24%	665,305	22%	432,516	24%	212,334	8%	30,094	1%
	121		122		123		124		125	
	Dollars	%	Dollars	%	Dollars	%	Dollars	%	Dollars	%
Gross Revenue	2,852,132		1,311,468		3,877,692		2,979,724		2,530,776	
Payroll	979,486	34%	521,145	40%	1,198,033	31%	1,224,406	41%	985,140	39%
Occupancy	380,628	13%	123,500	9%	368,388	10%	303,096	10%	276,270	11%
Misc Items	892,325	31%	439,274	33%	982,997	25%	659,215	22%	616,455	24%
Total Expenses	2,252,439		1,083,919		2,549,418		2,186,717		1,877,865	
EBITDA	599,693	21%	227,549	17%	1,328,274	34%	793,007	27%	652,911	26%
	126		127		128		129		130	
	Dollars	%	Dollars	%	Dollars	%	Dollars	%	Dollars	%
Gross Revenue	2,508,146		3,531,062		2,736,028		3,311,335		3,451,970	
Payroll	1,097,477	44%	1,481,409	42%	1,125,793	41%	1,391,782	42%	1,216,956	35%
Occupancy	236,723	9%	322,892	9%	325,477	12%	378,749	11%	256,621	7%
Misc Items	725,356	29%	861,891	24%	715,984	26%	808,530	24%	1,028,019	30%
Total Expenses	2,059,556		2,666,192		2,167,254		2,579,061		2,501,596	
EBITDA	448,590	18%	864,870	24%	568,774	21%	732,274	22%	950,374	28%
	131		132		133		134		135	
	Dollars	%	Dollars	%	Dollars	%	Dollars	%	Dollars	%
Gross Revenue	2,397,372		2,413,040		1,841,364		3,570,492		1,542,570	
Payroll	1,029,412	43%	1,134,281	47%	922,679	50%	1,163,974	33%	521,028	34%
Occupancy	365,733	15%	303,588	13%	301,032	16%	443,175	12%	359,281	23%
Misc Items	583,051	24%	846,865	35%	526,601	29%	1,393,016	39%	563,866	37%
Total Expenses	1,978,196		2,284,734		1,750,312		3,000,165		1,444,175	
EBITDA	419,176	17%	128,306	5%	91,052	5%	570,327	16%	98,395	6%

FINANCIAL PERFORMANCE REPRESENTATION WORKSHEET - 2025 (unaudited)

	136		137		138		139		140	
	Dollars	%	Dollars	%	Dollars	%	Dollars	%	Dollars	%
Gross Revenue	3,219,965		3,458,818		2,176,929		1,277,546		2,403,392	
Payroll	1,020,565	32%	1,366,243	40%	837,336	38%	557,013	44%	1,085,152	45%
Occupancy	283,664	9%	718,560	21%	488,845	22%	184,597	14%	233,260	10%
Misc Items	741,236	23%	863,779	25%	580,027	27%	393,201	31%	701,381	29%
Total Expenses	2,045,465		2,948,582		1,906,208		1,134,811		2,019,793	
EBITDA	1,174,500	36%	510,236	15%	270,721	12%	142,735	11%	383,599	16%

	141		142		143		144		145	
	Dollars	%	Dollars	%	Dollars	%	Dollars	%	Dollars	%
Gross Revenue	1,222,241		2,648,815		3,717,704		2,165,241		2,018,280	
Payroll	599,777	49%	1,117,825	42%	1,444,223	39%	1,009,125	47%	882,283	44%
Occupancy	150,647	12%	328,320	12%	487,139	13%	258,497	12%	141,636	7%
Misc Items	355,803	29%	667,188	25%	873,514	23%	569,947	26%	585,769	29%
Total Expenses	1,106,227		2,113,333		2,804,876		1,837,569		1,609,688	
EBITDA	116,014	9%	535,482	20%	912,828	25%	327,672	15%	408,592	20%

	146		147		148		149		150	
	Dollars	%	Dollars	%	Dollars	%	Dollars	%	Dollars	%
Gross Revenue	2,999,254		2,750,611		3,039,426		1,768,951		2,324,087	
Payroll	1,058,697	35%	1,132,009	41%	1,294,018	43%	640,427	36%	938,066	40%
Occupancy	320,055	11%	205,964	7%	327,873	11%	205,236	12%	308,136	13%
Misc Items	772,918	26%	721,112	26%	692,380	23%	496,463	28%	489,269	21%
Total Expenses	2,151,670		2,059,085		2,314,271		1,342,126		1,735,471	
EBITDA	847,584	28%	691,526	25%	725,155	24%	426,825	24%	588,616	25%

	151		152		153		154		155	
	Dollars	%	Dollars	%	Dollars	%	Dollars	%	Dollars	%
Gross Revenue	1,660,939		6,594,330		2,372,136		3,112,332		4,846,696	
Payroll	750,536	45%	2,278,388	35%	897,368	38%	1,152,217	37%	2,070,518	43%
Occupancy	215,492	13%	148,871	2%	495,000	21%	411,820	13%	411,102	8%
Misc Items	478,277	29%	2,016,300	31%	635,895	27%	868,266	28%	1,142,559	24%
Total Expenses	1,444,305		4,443,559		2,028,263		2,432,303		3,624,179	
EBITDA	216,634	13%	2,150,771	33%	343,873	14%	680,029	22%	1,222,517	25%

FINANCIAL PERFORMANCE REPRESENTATION WORKSHEET - 2025 (unaudited)

	156		157		158		159		160	
	Dollars	%	Dollars	%	Dollars	%	Dollars	%	Dollars	%
Gross Revenue	3,771,646		3,102,620		3,134,797		3,166,993		1,773,806	
Payroll	1,698,617	45%	1,300,000	42%	1,062,996	34%	1,185,355	37%	696,618	39%
Occupancy	354,207	9%	321,000	10%	344,950	11%	481,749	15%	312,497	18%
Misc Items	867,732	23%	1,137,067	37%	627,214	20%	765,635	24%	443,026	25%
Total Expenses	2,920,556		2,758,067		2,035,160		2,432,739		1,452,141	
EBITDA	851,090	23%	344,553	11%	1,099,637	35%	734,254	23%	321,665	18%
	161		162		163		164		165	
	Dollars	%	Dollars	%	Dollars	%	Dollars	%	Dollars	%
Gross Revenue	3,152,399		2,120,098		1,774,936		1,836,441		780,111	
Payroll	1,265,651	40%	623,176	29%	701,201	40%	786,856	43%	398,245	51%
Occupancy	423,734	13%	268,687	13%	319,603	18%	384,655	21%	209,500	27%
Misc Items	803,630	25%	853,430	40%	485,459	27%	587,263	32%	451,722	58%
Total Expenses	2,493,015		1,745,293		1,506,263		1,758,774		1,059,467	
EBITDA	659,384	21%	374,805	18%	268,673	15%	77,667	4%	(279,356)	-36%
	166		167		168		169		170	
	Dollars	%	Dollars	%	Dollars	%	Dollars	%	Dollars	%
Gross Revenue	1,246,756		3,891,470		2,007,279		2,165,115		2,617,775	
Payroll	548,269	44%	1,024,113	26%	677,455	34%	966,051	45%	785,991	30%
Occupancy	204,000	16%	323,775	8%	246,610	12%	248,333	11%	193,456	7%
Misc Items	395,224	32%	782,936	20%	588,253	29%	646,297	30%	722,973	28%
Total Expenses	1,147,493		2,130,824		1,512,318		1,860,681		1,702,420	
EBITDA	99,263	8%	1,760,646	45%	494,961	25%	304,434	14%	915,355	35%
	171		172		173		174		175	
	Dollars	%	Dollars	%	Dollars	%	Dollars	%	Dollars	%
Gross Revenue	4,373,738		3,006,906		2,928,779		3,671,466		2,409,782	
Payroll	1,442,590	33%	1,066,937	35%	1,062,021	36%	1,267,141	35%	932,847	39%
Occupancy	444,552	10%	272,298	9%	344,034	12%	293,096	8%	319,200	13%
Misc Items	1,069,938	24%	734,070	24%	696,076	24%	874,087	24%	620,880	26%
Total Expenses	2,957,080		2,073,305		2,102,131		2,434,324		1,872,927	
EBITDA	1,416,658	32%	933,601	31%	826,648	28%	1,237,142	34%	536,855	22%