

**ITEM 19**  
**FINANCIAL PERFORMANCE REPRESENTATIONS**

Rubber Ducky Franchises does not make any financial performance representations. We also do not authorize our employees or representatives to make any such representations either orally or in writing. If you are purchasing an existing outlet, however, we may provide you with the actual records of that outlet. If you receive any other financial performance information or projections of your future income, you should report it to the franchisor's management by contacting Kevin Loner at 110 Bruner Way, Ball Ground, GA 30107, 844-782-2373, the Federal Trade Commission, and the appropriate state regulatory agencies.

**ITEM 20  
OUTLETS AND FRANCHISEE INFORMATION**

All 2022, 2023 and 2024 numbers appearing in the tables below in this ITEM 20 are as of December 31 of each year.

**Table No. 1  
Systemwide Outlet Summary  
For Years 2023 to 2025**

<b>Outlet Type</b>	<b>Year</b>	<b>Outlets at the Start of the Year</b>	<b>Outlets at the End of the Year</b>	<b>Net Change</b>
<b>Franchised</b>	2023	0	0	0
	2024	0	0	0
	2025	0	0	0
<b>Company-Owned</b>	2023	0	0	0
	2024	0	0	0
	2025	0	0	0
<b>Total Outlets</b>	2023	0	0	0
	2024	0	0	0
	2025	0	0	0

**Table No. 2  
Transfers of Outlets From  
Franchisees To New Owners  
(other than the Franchisor)  
For years 2023 to 2025**

<b>State</b>	<b>Year</b>	<b>Number of Transfers</b>
<b>All States</b>	2023	<b>0</b>
	2024	0
	2025	0
<b>Total Outlets</b>	2023	0
	2024	<b>0</b>
	2025	<b>0</b>