

Item 19: Financial Performance Representations

The FTC's Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchised and/or franchisor-owned outlets, if there is a reasonable basis for the information, and if the information is included in the disclosure document. Financial performance information that differs from that included in Item 19 may be given only if: (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about possible performance at a particular location or under particular circumstances.

We do not make any representations about a franchisee's future financial performance or the past financial performance of company-owned or franchised outlets. We also do not authorize our employees or representatives to make any such representations either orally or in writing. If you are purchasing an existing outlet, however, we may provide you with the actual records of that outlet. If you receive any other financial performance information or projections of your future income, you should report it to the franchisor's management by contacting Dane Mercier, Director of Franchise Operations, 777 106th Ave NE, Bellevue, WA 98004, 425-468-7877, dane.mercier@paccar.com, the Federal Trade Commission, and the appropriate state regulatory agencies.

Item 20: Outlets and Franchisee Information

(Table No. 1)
**System-wide Outlet Summary
For years 2023 to 2025**

Outlet Type - US	Year	Outlets at the Start of the Year	Outlets at the End of the Year	Net Change
Franchise	2023	390	415	+25
	2024	415	437	+22
	2025	437	455	+18
Company Owned	2023	2	2	0
	2024	2	2	0
	2025	2	2	0
Total Outlets	2023	392	417	+25
	2024	417	439	+22
	2025	439	457	+18