

PROVISION	SECTION IN FRANCHISE OR OTHER AGREEMENT	SUMMARY
v. Choice of forum	Section 10.05	If dispute is not arbitrated, then Florida State and Federal courts (subject to state law, see Exhibits I and J).
w. Choice of law	Section 10.07	Subject to state law, Florida law applies generally, except for applicable franchise laws of other states (see Exhibits I and J).

ITEM 18 PUBLIC FIGURES

We do not use any public figure to promote the sale of our franchises.

ITEM 19 FINANCIAL PERFORMANCE REPRESENTATIONS

The FTC's Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchised and/or franchisor-owned outlets, if there is a reasonable basis for the information, and the information is included in the Franchise Disclosure Document. Financial performance information that differs from that included in Item 19 may be given only if: (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about performance at a particular location or under particular circumstances.

The following financial performance representation is a historic representation based on the past performance of existing Restaurants.

Statements of Average Net Sales of Checkers Restaurants

TABLE A
ALL CHECKERS RESTAURANTS

Category of Restaurant	Average Net Sales 2025 Fiscal Year	Number of Restaurants	% Attaining or Exceeding Average	Median Net Sales 2025 Fiscal Year	Low and High Net Sales
<i>ALL CHECKERS RESTAURANTS</i>					
Company-owned	\$1,096,821	115	56 or 49%	\$1,090,044	\$672,624 - \$1,765,365
Franchised	\$1,136,589	320	150 or 47%	\$1,102,416	\$197,376 - \$3,102,720

<i>SITE BUILT OR CONVERSION RESTAURANT</i>					
Company-owned	\$1,096,821	115	56 or 49%	\$1,090,044	\$672,624 - \$1,765,365
Franchised	\$1,193,130	280	130 or 46%	\$1,145,144	\$260,667 - \$3,102,720
<i>ENDCAP STRIP-CENTER & GAS/CONVENIENCE RESTAURANT</i>					
Company-owned	-	-	-	-	-
Franchised	\$630,696	19	9 or 47%	\$623,432	\$197,376 - \$1,134,096
<i>NON-TRADITIONAL, WALMART OR IN-LINE RESTAURANT IN HIGH DENSITY MARKET</i>					
Company-owned	-	-	-	-	-
Franchised	\$840,420	21	11 or 52%	\$902,345	\$264,131 - \$1,491,491

TABLE B
FIRST YEAR OF OPERATION FOR NEW CHECKERS RESTAURANTS

Category of Restaurant	Average Net Sales 2025 Fiscal Year	Number of Restaurants	% Attaining or Exceeding Average	Median Net Sales 2025 Fiscal Year	Low and High Net Sales
<i>ALL CHECKERS RESTAURANTS</i>					
Company-owned	\$1,275,089	2	1 or 50%	\$1,275,089	\$1,235,112 - \$1,315,066
Franchised	\$1,505,140	39	19 or 49%	\$1,461,292	\$398,299 - \$4,404,287
<i>SITE BUILT OR CONVERSION RESTAURANT</i>					
Company-owned	\$1,275,089	2	1 or 50%	\$1,275,089	\$1,235,112 - \$1,315,066
Franchised	\$1,614,209	35	18 or 51%	\$1,623,624	\$591,484 - \$4,404,287
<i>ENDCAP STRIP-CENTER & GAS/CONVENIENCE RESTAURANT</i>					
Company-owned	-	-	-	-	-
Franchised	\$599,483	1	1 or 100%	\$599,483	\$599,483 - \$599,483
<i>NON-TRADITIONAL, WALMART OR IN-LINE RESTAURANT IN HIGH DENSITY MARKET</i>					
Company-owned	-	-	-	-	-
Franchised	\$534,548	3	1 or 33%	\$495,006	\$398,299 - \$710,338

As used in this Item 19, “Net Sales” means all revenue received or receivable from operating the Franchised Restaurant, including the aggregate of all sales amounts from food, beverages and other products sold and services rendered at the Premises or otherwise rendered in connection with the Franchised Restaurant, and all monies derived from sales at

or away from the Franchised Restaurant, whether from cash, check, credit or debit card, barter exchange, trade credit, or other credit transactions, but: (1) excluding all federal, state or municipal sales, use or service taxes collected from customers and paid to the appropriate taxing authority; and (2) reduced by the amount of any documented refunds, credits, allowances, adjustments, promotional discounts, and charge-backs the Franchised Restaurant provides to customers in good faith.

Table A includes Net Sales information for the 115 company-owned Checkers Restaurants and the 320 franchised Checkers Restaurants that were open and operating for at least 350 days during the 52-week period ending December 29, 2025 (the “2025 Fiscal Year”). Table A does not include the Net Sales for 2 company-owned and 12 franchised Checkers Restaurants that were open for less than 350 days during the 2025 Fiscal Year. Table A also excludes 1 company-owned and 35 franchised Checkers Restaurants that closed during the 2025 Fiscal Year.

Table B includes Net Sales information during the first 52-week period of operations for the 2 company-owned Checkers Restaurant and the 39 franchised Checkers that opened between January 2023 and December 2025. Table B does not include the Net Sales for 7 franchised Checkers Restaurants because they did not yet have a full 52-week period of operation as of the issuance date of this Disclosure Document.

For purposes of this Item 19, “Average Net Sales” means the mean average amount of reported Net Sales, and “Median Net Sales” means the midpoint amount of reported Net Sales. The Net Sales figures for franchised Checkers Restaurants were derived from unaudited financial reports submitted by franchisees for the purpose of computing royalties. We compiled the Net Sales figures for company-owned Checkers Restaurants on the basis of generally accepted accounting principles, consistently applied.

Statements of Average Net Sales of Rally’s Restaurants

TABLE A
ALL RALLY’S RESTAURANTS

Category of Restaurant	Average Net Sales 2025 Fiscal Year	Number of Restaurants	% Attaining or Exceeding Average	Median Net Sales 2025 Fiscal Year	Low and High Net Sales
<i>ALL RALLY’S RESTAURANTS</i>					
Company-owned	\$1,103,806	99	44 or 44%	\$1,049,268	\$609,576 - \$2,375,855
Franchised	\$1,134,958	164	72 or 44%	\$1,064,667	\$248,313 - \$2,535,416
<i>SITE BUILT OR CONVERSION RESTAURANT</i>					
Company-owned	\$1,103,806	99	44 or 44%	\$1,049,268	\$609,576 - \$2,375,855
Franchised	\$1,159,585	155	67 or 43%	\$1,083,382	\$351,638 - \$2,535,416

Category of Restaurant	Average Net Sales 2025 Fiscal Year	Number of Restaurants	% Attaining or Exceeding Average	Median Net Sales 2025 Fiscal Year	Low and High Net Sales
<i>ENDCAP STRIP-CENTER & GAS/CONVENIENCE RESTAURANT</i>					
Company-owned	-	-	-	-	-
Franchised	\$844,814	5	2 or 40%	\$811,557	\$395,659 - \$1,435,652
<i>NON-TRADITIONAL, WALMART OR IN-LINE RESTAURANT IN HIGH DENSITY MARKET</i>					
Company-owned	-	-	-	-	-
Franchised	\$543,329	4	3 or 75%	\$616,236	\$248,313 - \$692,529

TABLE B
FIRST YEAR OF OPERATIONS FOR NEW RALLY'S RESTAURANTS

Category of Restaurant	Average Net Sales 2025 Fiscal Year	Number of Restaurants	% Attaining or Exceeding Average	Median Net Sales 2025 Fiscal Year	Low and High Net Sales
<i>ALL RALLY'S RESTAURANTS</i>					
Company-owned	-	-	-	-	-
Franchised	\$1,370,093	10	4 or 40%	\$1,274,445	\$607,350 - \$2,133,416
<i>SITE BUILT OR CONVERSION RESTAURANT</i>					
Company-owned	-	-	-	-	-
Franchised	\$1,454,843	9	4 or 44%	\$1,353,276	\$995,622 - \$2,133,416
<i>ENDCAP STRIP-CENTER & GAS/CONVENIENCE RESTAURANT</i>					
Company-owned	-	-	-	-	-
Franchised	\$607,350	1	1 or 100%	\$607,350	\$607,350 - \$607,350
<i>NON-TRADITIONAL, WALMART OR IN-LINE RESTAURANT IN HIGH DENSITY MARKET</i>					
Company-owned	-	-	-	-	-
Franchised	\$0	0	0 or 0%	\$0	\$ - \$

Table A includes Net Sales information for the 99 company-owned Rally's Restaurants and the 164 franchised Rally's Restaurants that were open and operating for at least 350 days during the 2025 Fiscal Year. Table A does not include the Net Sales for the 4 franchised Rally's Restaurants that were open for less than 350 days during the 2025 Fiscal Year. Table

A also excludes 2 company-owned and 10 franchised Rally's Restaurants that closed during the 2025 Fiscal Year.

Table B includes Net Sales information during the first 52-week period of operations for the 10 franchised Rally's Restaurants that opened between January 2023 and December 2025 (each, a "New Rally's Restaurant"). Table B does not include the Net Sales for 1 franchised Rally's Restaurant because it did not yet have a full 52-week period of operation as of the issuance date of this Disclosure Document.

For purposes of this Item 19, "Average Net Sales" means the mean average amount of reported Net Sales, and "Median Net Sales" means the midpoint amount of reported Net Sales. The Net Sales figures for franchised Rally's Restaurants were derived from unaudited financial reports submitted by franchisees for the purpose of computing royalties. We compiled the Net Sales figures for company-owned Rally's Restaurants on the basis of generally accepted accounting principles, consistently applied.

Statements of Average Net Sales of Checkers/Rally's Restaurants Open Less Than 350 Days During the 2025 Fiscal Year

TABLE A
ALL RESTAURANTS

Category of Restaurant	Average Net Sales 2025 Fiscal Year	Number of Restaurants	% Attaining or Exceeding Average	Median Net Sales 2025 Fiscal Year	Low and High Net Sales
Checkers Restaurants	\$412,446	50	23 or 46%	\$300,424	\$199 - \$1,252,334
Rally's Restaurants	\$296,490	16	6 or 38%	\$215,751	\$18,204 - \$940,928

Table A includes Net Sales information for the 47 franchised Checkers Restaurants, 3 company-owned Checkers Restaurants, 14 franchised Rally's Restaurants and 2 company-owned Rally's Restaurants that were open and operating for less than 350 days during the 2025 Fiscal Year. These restaurants were not open for 350 or more days because they were: (i) temporarily closed for remodeling; (ii) temporarily closed because of hurricane; (iii) temporarily closed for other issues (e.g., fire, staffing issues or supply chain disruption); (iv) closed permanently at some point during the 2025 Fiscal Year; or (v) opened for business after the start of 2025 Fiscal Year.

General

Some outlets have earned this amount. Your individual results may differ. There is no assurance that you'll earn as much.

Written substantiation for the above financial performance representations will be made available to the prospective franchisee upon reasonable request. However, we will not

disclose the identity or sales data of any particular Restaurant without the consent of that owner, except to any applicable state registration authorities or except in connection with the sale of a particular existing Restaurant that we own.

Other than the preceding financial performance representations, we do not make any financial performance representations. We also do not authorize our employees or representatives to make any such representations either orally or in writing. If you are purchasing an existing outlet, however, we may provide you with the actual records of that outlet. If you receive any other financial performance information or projections of your future income, you should report it to the franchisor's management by contacting Vincent C. Brockman at 4300 West Cypress Street, Suite 600, Tampa, Florida 33607 or at (813) 283-7000, the Federal Trade Commission, and the appropriate state regulatory agencies.

ITEM 20 OUTLETS AND FRANCHISEE INFORMATION

All year-end numbers appearing in the tables below are as of the end of each fiscal year, which are as follows: January 1, 2024 for fiscal year 2023, December 30, 2024 for fiscal year 2024, and December 29, 2025 for fiscal year 2025.

CHECKERS RESTAURANTS

Table No. 1

System-wide Outlet Summary For years 2023 to 2025

Column 1 Outlet Type	Column 2 Year	Column 3 Outlets at the Start of the Year	Column 4 Outlets at the End of the Year	Column 5 Net Change
Franchised	2023	384	377	-7
	2024	377	357	-20
	2025	357	332	-25
Company-Owned	2023	132	126	-6
	2024	126	123	-3
	2025	123	121	-2
Total Outlets	2023	516	503	-13
	2024	503	480	-23
	2025	480	453	-27