

v. Choice of forum	Section 23	Subject to state law, all mediation and litigation must take place in county where we maintain our principal place of business at time dispute arises (currently, Jefferson County, Alabama).
w. Choice of law	Section 25.1	Subject to state law, Alabama law governs.

ITEM 18 PUBLIC FIGURES

We do not use any public figures to promote our franchise.

ITEM 19 FINANCIAL PERFORMANCE REPRESENTATIONS

The FTC’s Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of Our franchised and company owned locations, if there is a reasonable basis for the information, and the information is included in this disclosure document. Financial performance information that differs from that included in Item 19 may be given only if: (1) We provide the actual records of an existing outlet you are considering buying; or (2) We supplement the information provided in this Item 19, for example, by providing information about possible performance at a particular location or under particular circumstances.

We do not make any representation about a franchisee’s future financial performance or the past financial performance of our affiliate-owned or franchise outlet. We also do not authorize our employees or representatives to make any such representations either orally or in writing. If you are purchasing an existing outlet, however, we may provide you with the actual records of that outlet. If you receive any other financial performance information or projections of your future income, you should report it to the franchisor’s management by contacting the Franchise Administration Department at 500 Southland Drive Suite 224, Birmingham, AL 35226, (205) 542-1290, the Federal Trade Commission, and the appropriate state regulatory agencies.

ITEM 20 OUTLETS AND FRANCHISEE INFORMATION

TABLE 1 - SYSTEM-WIDE OUTLET SUMMARY FOR YEARS 2023 TO 2025				
Outlet Type	Year	Outlets at the Start of the Year	Outlets at the End of the Year	Net Change
Franchised	2023	0	1	+1
	2024	1	3	+2
	2025	3	9	+6
Company-Owned	2023	2*	1*	-1
	2024	1*	1*	0
	2025	1*	1*	0
Total Outlets	2023	2	2	0
	2024	2	4	+2
	2025	4	10	+6

TABLE 2 - TRANSFERS OF OUTLETS FROM FRANCHISEES TO NEW OWNERS (OTHER THAN THE FRANCHISOR) FOR YEARS 2022 TO 2024