

THE FRANCHISE RELATIONSHIP		
Provision	Section in Franchise or Other Agreement	Summary
		clause does not disclaim the representation in this disclosure document.
u. Dispute resolution by arbitration or mediation	None	Not applicable.
v. Choice of forum	Section 22.7 of the Franchise Agreement	Subject to state law, non-exclusive personal jurisdiction and venue in Morris County, New Jersey or U.S. District Court in New Jersey
w. Choice of law	Section 22.6 of the Franchise Agreement	Subject to state law, New Jersey law applies (except New Jersey Franchise Practices Act does not apply to offices located outside of New Jersey)

ITEM 18. PUBLIC FIGURES

We do not use any public figure to promote the sale of Franchises.

ITEM 19. FINANCIAL PERFORMANCE REPRESENTATIONS

The FTC's Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchised and/or franchisor-owned outlets, if there is a reasonable basis for the information, and if the information is included in the disclosure document. Financial performance information that differs from that included in Item 19 may be given only if: (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about possible performance at a particular location or under particular circumstances.

We do not make any representations about a franchisee's future financial performance or the past financial performance of company-owned or franchised outlets. We also do not authorize our employees or representatives to make any such representations either orally or in writing. If you are purchasing an existing outlet, however, we may provide you with the actual records of that outlet. If you receive any other financial performance information or projections of your future income, you should report it to the franchisor's management by contacting Kelly Brown, Vice President, Legal, 175 Park Avenue, Madison, New Jersey 07940, (973) 407-7401, the Federal Trade Commission, and the appropriate state regulatory agencies.

ITEM 20. OUTLETS AND FRANCHISEE INFORMATION

**SYSTEMWIDE OUTLET SUMMARY
FOR YEARS 2023 TO 2025 [1][2][3]
(Table 1)**

Outlet Type	Year	Outlets at the Start of the Year	Outlets at the End of the Year	Net Change
Franchised	2023	470	464	(6)
	2024	464	444	(20)
	2025	444	434	(10)
Company Owned	2023	0	0	0
	2024	0	0	0
	2025	0	0	0
Total Outlets	2023	470	464	(6)
	2024	464	444	(20)
	2025	444	434	(10)

TRANSFERS OF OUTLETS FROM FRANCHISEES TO NEW OWNERS

**(OTHER THAN THE FRANCHISOR)
FOR YEARS 2023 TO 2025 [1][2]
(Table 2)**

State	Year	Number of Transfers
Florida	2023	0
	2024	1
	2025	0
Georgia	2023	0
	2024	0
	2025	2
Indiana	2023	1
	2024	0
	2025	0
Louisiana	2023	0
	2024	0
	2025	1
Michigan	2023	1
	2024	0
	2025	0