

ITEM 18

PUBLIC FIGURES

We are currently not using any public figures to promote the franchise system. There is no compensation or other benefit given or promised to any public figure arising from either the use of the public figure in the name or symbol of the Franchise or the endorsement or recommendation of the Franchise by the public figure in advertisements. There are no public figures involved in our management.

ITEM 19

FINANCIAL PERFORMANCE REPRESENTATIONS

The FTC's Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchised and/or franchisor-owned outlets if there is a reasonable basis for the information, and if the information is included in the disclosure document. Financial performance information that differs from that included in Item 19 may be given only if, (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about possible performance at a particular location or under particular circumstances.

HISTORICAL DATA

The historical data below are from the unaudited financial statements of the franchisees for the years ending December 31, 2023, December 31, 2024, and December 31, 2025.

The 2023 data below represent 16 of our total of 49 franchised Businesses as of December 31, 2023. These 16 reporting Businesses were open for at least 12 months as of December 31, 2023. Eight of the 16 offices are located in our home state of Colorado, and the balance are located around the country. Of the 34 Businesses not included in the below data, 28 franchise agreements were signed in 2023 and have not been operating for one year, two were transferred and did not have sales for the full 12 months. In addition, two were closed, and two did not provide reports for all 12 months of 2023.

The 2024 data below represent 32 of our total of 72 franchised Businesses as of December 31, 2024. These reporting Businesses were open for at least 12 months as of December 31, 2024. Eight of the 32 offices are located in our home state of Colorado, with the balance being located around in our home state of Colorado, with the balance across the country. Of the 40 Businesses not included in the below data, 23 franchise agreements were signed in 2024 and have not been operating for one year, five were transferred, but only four failed to have sales for the full 12 months. In addition, two were closed, and 10 did not provide reports for all 12 months of 2024.

The 2025 data represent 62 of our total of 71 franchised Businesses that were open for at least 12 months as of December 31, 2025. 10 of the 62 offices are located in Colorado, with the balance across the country. Of the nine Businesses not included, seven were signed in 2025 but were open for less than one year, and two did not fully report.

All franchisees in 2023, 2024, and 2025 offered the same products and Services to the public, as will you.

Year	Total Gross Sales	High	Low	Average	Median	Percentage of Franchisees At or Above Average	Number of Franchisees Above Average
2023	\$12,522,000	\$1,615,513	\$238,685	\$782,625	\$611,925	37%	6
2024	\$22,978,854	\$1,795,465	\$181,797	\$718,089	\$577,545	40%	13
2025	\$32,011,047	\$2,125,237	\$68,474.65	\$653,287	\$548,673	48%	30

The total of “Goss Sales” is derived from the units identified for each year above.

“Gross Sales” means all revenue and income actually received by you from the operation of your Business, including all revenue received from Clients you directly bill, and also includes all revenue received from a Client’s insurance carrier, late fees, revenue generated over the billed amount, and any other amount charged to Clients, whether received in cash, in services in kind, from barter or exchange, on credit or otherwise. Deducted from Gross Sales are all sales tax or similar taxes, which by law are chargeable to Clients by any taxing authority and are collected by you. There are no deductions because of any documented discounts, refunds, or credits. For example, if you collect less than the fully invoiced amount, you will pay Royalties on the fully invoiced amount, as the failure to collect the full amount is treated as a discount.

The financial performance representation does not reflect the costs of sales, operating expenses, or other costs or expenses that must be deducted from the gross revenue or gross sales figures to obtain your net income or profit. You should conduct an independent investigation of the costs and expenses you will incur in operating your BOR Business. Franchisees or former franchisees, listed in the Franchise Disclosure Document, may be one source of this information.

Some outlets have earned these amounts. Your individual results may differ. There is no assurance that you’ll earn as much.

Written substantiation of the data used in preparing these data will be made available to you upon reasonable request. The information presented above has not been audited. You should investigate the costs and expenses you will incur in operating your Franchised Business. Franchisees or former franchisees listed in this FDD at Exhibit D may be one source of this information.

Except as stated above, we do not make any representations about a franchisee’s future financial performance or the past financial performance of company-owned or franchised outlets. We also do not authorize our employees or representatives to make any such representations either orally or in writing. If you are purchasing an existing outlet, however, we may provide you with the actual records of that outlet. If you receive any other financial performance information or projections of your future income, you should report it to the franchisor’s management by contacting Kyle Chiasson, President, at 8200 Southpark Circle, Suite 300, Littleton, CO 80120, 720-204-2095 or Info@BORestoration.com, the Federal Trade Commission, and the appropriate state regulatory agencies.

ITEM 20

OUTLETS AND FRANCHISEE INFORMATION

**Table No. 1
Systemwide Outlet Summary For the Years 2023 through 2025**