

THE FRANCHISE RELATIONSHIP		
Provision	Sections in Agreement	Summary
w. Choice of law	FA: Section XX.H	Subject to state law, Oregon law governs.
	ADA: Section 10	Subject to state law, same governing law provision contained in Franchise Agreement applies to ADA (i.e., Oregon law).

ITEM 18: PUBLIC FIGURES

We do not currently use any public figure to promote the franchise. Killer Burger reserves the right to use public figures in its future promotional efforts.

ITEM 19: FINANCIAL PERFORMANCE REPRESENTATIONS

The FTC's Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchised and/or franchisor-owned outlets, if there is a reasonable basis for the information, and if the information is included in the Franchise Disclosure Document. Financial performance information that differs from that included in Item 19 may be given only if: (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about possible performance at a particular location or under particular circumstances.

The following financial performance representation includes certain sales information for 5 Killer Burger Restaurants operated by our affiliate, Killer Burger, LLC, that were open and operating for the entire 2024 calendar year and 3 Killer Burger Restaurants operated by our affiliate, Killer Burger, LLC, that were open and operating for the entire 2025 calendar year. All of these Killer Burger Restaurants served beer and cider, along with the food menu, during the entire 2024 and 2025 calendar years. Killer Burger, LLC, also has two outlets that operate as concession businesses: one in the Moda Center in Portland, Oregon, during the Portland Trail Blazer basketball season and select concerts, and one in Providence Park in Portland, Oregon, during the Portland Timbers and Portland Thorns soccer seasons. These concession businesses are not included in this Item 19 because they are not similar to a franchised Killer Burger Restaurant.

The following financial performance representation also includes the same sales information for 13 franchised Killer Burger Restaurants that operated for the entire year in 2024 and 17 franchised Killer Burger Restaurants that operated for the entire year in 2025. 2 franchised locations that began 2024 as company-owned locations before becoming franchised locations during 2024 are also included. 1 franchised location that began 2025 as a company-owned location before becoming a franchised location during 2025 is also included. Average results are shown below.

Subset: As of December 31, 2024, we had a total of 24 Killer Burger Restaurants that were open and in operation. For the 2024 calendar year, we have not included information in this Item 19 for the 1 franchised location that was not open and operating for at least a full calendar quarter of the 2024 calendar year, and also excluded the 2 company-owned locations that operate as concession businesses. As of December 31, 2025, we had a total of 25 Killer Burger Restaurants that were open and in operation. For the 2025 calendar year, we have excluded the 2 company-owned locations that operate as concession businesses.

Table A presents the historic average gross sales for 20 Killer Burger Restaurants that were open and operating during all of the 12-month period from January 1, 2024, to December 31, 2024 (the "2024 Reporting Period"). 2 company-owned locations that became franchised locations during the 2024 Reporting Period are included in Table A, with 1 company-owned location that became a franchised location during the 2024 Reporting Period excluded because it did not operate as a franchised location for

at least a full calendar quarter of the 2024 calendar year. Also excluded are the 2 company-owned locations that operate as concession businesses.

Table B presents the historic average gross sales for 21 Killer Burger Restaurants that were open and operating during all of the 12-month period from January 1, 2025, to December 31, 2025 (the “2025 Reporting Period”). 1 company-owned location that became a franchised location during the 2025 Reporting Period is included in Table B. The 2 company-owned locations that operate as concession businesses are excluded.

Tables C through F present the historic average gross sales for each calendar quarter of 2025 for all 23 Killer Burger Restaurants that were open and operating during the 2025 Reporting Period. The 1 company-owned location that became a franchised location during the 2025 Reporting Period is included as a franchised location beginning in the calendar quarter that it transitioned from a company-owned location to a franchised location. The 2 company-owned locations that operate as concession businesses are excluded.

Throughout Tables A through F are footnotes regarding financial operations.

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Table A: January 1, 2024 – December 31, 2024

Ownership	Corporate		Franchise	
Number of Restaurants	5		15*	
Average Gross Sales ^{1, 2}	\$1,206,517		\$1,576,090	
Median Gross Sales	\$1,182,679		\$1,539,221	
Highest Gross Sales	\$1,385,918		\$2,411,157	
Lowest Gross Sales	\$1,018,808		\$1,080,260	
Number and percent of Restaurants that achieved or surpassed:	#	%	#	%
Average Gross Sales	2	40	5	33

* Includes 1 location that transitioned from a company-owned location to franchised location in June 2024 and 1 location that transitioned from a company-owned location to franchised location in August 2024.

Table B: January 1, 2025 – December 31, 2025

Ownership	Corporate		Franchise	
Number of Restaurants	3		18*	
Average Gross Sales ^{1, 2}	\$1,312,286		\$1,572,774	
Median Gross Sales	\$1,308,250		\$1,521,723	
Highest Gross Sales	\$1,380,471		\$2,338,634	
Lowest Gross Sales	\$1,248,157		\$1,021,159	
Number and percent of Restaurants that achieved or surpassed:	#	%	#	%
Average Gross Sales	1	33	8	44

* Includes 1 location that transitioned from a company-owned location to franchised location in April 2025.

Table C: January 1, 2025 – March 31, 2025

Ownership	Corporate		Franchise	
Number of Restaurants	5		17	
Average Gross Sales ^{1, 2}	\$301,894		\$399,910	
Median Gross Sales	\$311,566		\$371,764	
Highest Gross Sales	\$333,475		\$596,009	
Lowest Gross Sales	\$259,068		\$234,321	
Number and percent of Restaurants that achieved or surpassed:	#	%	#	%
Average Gross Sales	2	40	8	47

Table D: April 1, 2025 – June 30, 2025

Ownership	Corporate		Franchise	
Number of Restaurants	4		18*	
Average Gross Sales ^{1, 2}	\$333,934		\$412,204	
Median Gross Sales	\$334,330		\$402,389	
Highest Gross Sales	\$373,874		\$615,750	
Lowest Gross Sales	\$293,201		\$265,695	
Number and percent of Restaurants that achieved or surpassed:	#	%	#	%
Average Gross Sales	2	50	9	50

* Includes 1 location that transitioned from a company-owned location to franchised location in April 2025.

Table E: July 1, 2025 – September 30, 2025

Ownership	Corporate		Franchise	
Number of Restaurants	4		18	
Average Gross Sales ^{1, 2}	\$317,243		\$389,697	
Median Gross Sales	\$318,099		\$398,241	
Highest Gross Sales	\$358,726		\$573,266	
Lowest Gross Sales	\$274,047		\$262,834	
Number and percent of Restaurants that achieved or surpassed:	#	%	#	%
Average Gross Sales	2	50	9	50

Table F: October 1, 2025 – December 31, 2025

Ownership	Corporate		Franchise	
Number of Restaurants	3		20	
Average Gross Sales ^{1, 2}	\$327,491		\$394,999	
Median Gross Sales	\$331,369		\$370,693	
Highest Gross Sales	\$340,009		\$677,427	
Lowest Gross Sales	\$311,095		\$258,309	
Number and percent of Restaurants that achieved or surpassed:	#	%	#	%
Average Gross Sales	2	67	8	40

Note 1: “Gross Sales” is the total selling price of all products and services and all income of every other kind and nature related to the Killer Burger Restaurant, whether for cash or credit and regardless of collection in the case of credit. “Gross Sales” includes: (a) All proceeds from the sale of coupons, gift cards/certificates or vouchers; but when the coupons, gift cards/certificates or vouchers are redeemed, you are not required to count the retail value of the products and services provided upon redemption in determining Gross Sales for royalty purposes or for other fees calculated in respect of Gross Sales (If you do not record and report sales proceeds for royalty purposes when the coupon, gift card/certificate or voucher is sold, or if coupons, gift cards/certificates or vouchers are distributed free of charge, you will be required to pay royalties based on the retail value of the products and services provided in exchange for the coupon, gift card/certificate or voucher.); and (b) Your share of revenues from any vending machines or other equipment, machines or devices installed in the Killer Burger Restaurant. “Gross Sales” does not include (i) sales taxes you collect from customers of the Killer Burger Restaurant, if the taxes are actually transmitted in a timely manner to the appropriate taxing authority; (ii) tips or gratuities paid directly to your employees by customers of the Killer Burger Restaurant or paid to you and turned over by you to your employees in lieu of direct tips or gratuities; (iii) returns to vendors or manufacturers; and (iv) proceeds from isolated sales of trade fixtures not constituting any part of the products and services offered for sale at the Killer Burger Restaurant or having any material effect upon the ongoing operation of the Killer Burger Restaurant.

Note 2: For third-party deliveries food prices increased to offset related charges, which are classified in operating expenses. The result is increased sales, increased operating expenses, and lower net operating margin.

Some outlets have earned this amount. Your individual results may differ. There is no assurance that you will earn as much.

Written substantiation of the data used in preparing this financial performance representation will be made available to you upon reasonable request.

Except as stated above on this Item 19, we do not make any financial performance representations about a franchisee’s future financial performance of the past financial performance of company-owned outlets. We also do not authorize our employees or representatives to make any such representations either orally or in writing. If you are purchasing an existing outlet, however, we may provide you with the actual records of that outlet. If you receive any other financial performance information or projections of your future income, you should report it to the franchisor’s management by contacting Adam Sanders at 10121 SE Sunnyside Road, Suite 300 Clackamas, Oregon 97015 or 503-954-3100, the Federal Trade Commission, and the appropriate state regulatory agencies.

ITEM 20: OUTLETS AND FRANCHISEE INFORMATION

Table 1 - System-wide Outlet Summary for Years 2023 to 2025				
Outlet Type	Year	Outlets at the Start of the Year	Outlets at the End of the Year	Net Change
Franchised	2023	7	13	+6
	2024	13	17	+4
	2025	17	20	+3
Company-Owned ¹	2023	12	10	-2
	2024	10	7	-3
	2025	7	5	-2
Total Outlets	2023	19	23	+4
	2024	23	24	+1
	2025	24	25	+1

¹ These outlets are operated by our affiliate Killer Burger, LLC, and include two non-traditional locations at the Moda Center and Providence Park.

Table 2 - Transfers of Outlets from Franchisees to New Owners (Other than The Franchisor) for Years 2023 to 2025		
State	Year	Number of Transfers
Oregon	2023	1
	2024	0
	2025	0
Total	2023	1
	2024	0
	2025	0