

		you must comply with confidentiality, non-disclosure and non-solicitation covenants. Subject to state law.
s. Modification of the agreement	18.L.	Requires writing signed by you and us, except for unilateral changes that we may make to the Manuals or our unilateral reduction of the scope of a restrictive covenant that we may make in our discretion.
t. Integration/merger clauses	18.M.	Only the terms of the Franchise Agreement and schedules to the Franchise Agreement and the respective signed exhibits to the Franchise Agreement are binding, subject to state law. Nothing in any agreement is intended to disclaim the express representations made in the Franchise Disclosure Document, its exhibits and amendments.
u. Dispute resolution by arbitration or mediation	18.G.	Except for certain claims for injunctive relief, all disputes must first be submitted to non-binding mediation within New York County, New York or the nearest suitable location to our corporate headquarters at the time such mediation is conducted as chosen by the mediator and, if mediation is unsuccessful, then to binding arbitration in New York County, New York or the nearest suitable location to our corporate headquarters at the time such arbitration is conducted as chosen by the arbitrator. This provision is subject to applicable state law.
v. Choice of forum	18.G.	Except for certain claims for injunctive relief, all litigation proceedings must be conducted in, the appropriate State or Federal Court within or closest to either New York County, New York or the State or Federal Court nearest to our corporate headquarters at the time such action is commenced. This provision is subject to applicable state law.
w. Choice of law	18.F.	New York law will govern. However, this provision is subject to state law and as otherwise disclosed in <u>Exhibit I</u> to this Disclosure Document.

ITEM 18
PUBLIC FIGURES

We do not currently use any public figure to promote our franchise. No public figure is currently involved in our management.

ITEM 19
FINANCIAL PERFORMANCE REPRESENTATIONS

The FTC's Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchised and/or franchisor-owned outlets if there is a reasonable basis for the information and if the information is included in the Disclosure Document. Financial performance information that differs from that included in Item 19 may be given only if: (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) franchisor supplements the information provided in this Item 19, for example, by providing information about possible performance at a particular location or under particular circumstances.

DEFINITIONS

- (a) Average – means the sum of all data points in a set, divided by the number of data points in that set.
- (b) Calendar Year – means, as to each respective year, the 12-month period commencing on January 1 and ending on December 31.
- (c) Company Owned Outlet – means an Outlet owned either directly or indirectly by us, our affiliate or any person identified in Item 2 of this Disclosure Document. A Company Owned Outlet also includes any Outlet that is operated as a joint venture owned in part by us, our affiliate or any person identified in Item 2 of this Disclosure Document, or that is managed by us our affiliate or any person identified in Item 2.
- (d) Direct Cost of Services Provided – means the direct non-managerial and non-administrative cost of goods sold and labor incurred by an Outlet in directly providing the Approved Services and Products, comprised of the following expenses: Direct Labor Cost and supplies. Direct Cost of Services Provided does not include managerial labor and expenses, administrative labor and expenses, service vehicle expenses, marketing expenses, insurance expenses, operating expenses, or general expenses including, but not limited to interest, taxes, depreciation, amortization, and Franchise Related Expenses.
- (e) Direct Gross Profit – means Gross Sales less Direct Cost of Services Provided. Direct Gross Profit is not net profit or income and, except as to Direct Cost of Services Provided, does not include the deduction of all other expenses incurred by a Cleanest Restaurant Group Business including, but not limited to, managerial labor and expenses, administrative labor and expenses, service vehicle expenses, marketing expenses, insurance expenses, operating expenses, or general expenses including, but not limited to interest, taxes, depreciation, amortization, and Franchise Related Expenses.
- (f) Direct Labor Cost – means the direct non-owner labor expenses incurred in the operations of the Outlet and for employees that directly perform or provide services resulting in Gross Sales. Direct Labor Cost includes wages but does not include payroll processing and taxes and paid employee benefits, if any. Direct Labor Cost does not include compensation related to administrative labor or management labor.
- (g) Disclosed Expenses – means the following select expenses: insurance, occupancy expense, professional fees, office expenses, service vehicle expenses, computer and internet, advertising and marketing, travel, telephone, and miscellaneous expenses.
- (h) Franchise Outlet – refers to a Cleanest Restaurant Group Business operated under a Franchise Agreement that is not a Company Owned Outlet.
- (i) Franchise Related Expenses – means the following select fees currently required under the Franchise Agreements: Royalty Fees, Brand Development Fund Fees, Technology Fees, and local marketing. Franchise Related Expenses do not include all fee and payment obligations required under a Franchise Agreement.
- (j) Gross Sales – means the total revenue derived by each Cleanest Restaurant Group Business less only sales tax, discounts, allowances, and returns.
- (k) Median – means the data point that is in the center of all data points used. That number is found by examining the total number of data points and finding the middle number in that set. In the event the number of data points is an odd number, the median will be the center number. If the dataset contains an even number of data points, the median is reached by taking the two numbers in the middle, adding them together, and dividing by two.
- (l) New Company Owned Outlet – means, as to a particular Calendar Year, a Company Owned Outlet that for the first time opened and commenced operations during the Calendar Year. For example, if a Company Owned

Outlet first opened for business in February 2024, as to the 2024 Calendar Year, the Company Owned Outlet would qualify as a New Company Owned Outlet and not as an Operational Company Owned Outlet, see definition below. If this Company Owned Outlet remained in operation throughout the 2025 Calendar Year, it would qualify as an Operational Company Owned Outlet during the 2025 Calendar Year.

- (m) New Franchise Outlet – means, as to a particular Calendar Year, a Franchise Outlet that for the first time opened and commenced operations during the Calendar Year. For example, if a Franchise Outlet first opened for business in February 2024, as to the 2024 Calendar Year, the Franchise Outlet would qualify as a New Franchise Outlet and not as an Operational Franchise Outlet, see definition below. If this Franchise Outlet remained in operation throughout the 2025 Calendar Year, it would qualify as an Operational Franchise Outlet during the 2025 Calendar Year.
- (n) Operational Company Owned Outlet – means, as to a particular Calendar Year, a Company Owned Outlet that was open and in operation on or prior to the commencement of the Calendar Year. For example, if a Company Owned Outlet first opened for business in February 2024, as to the 2024 Calendar Year, the Company Owned Outlet would qualify as a New Company Owned Outlet, see definition above, and not as an Operational Company Owned Outlet. If this Company Owned Outlet remained in operation throughout the 2025 Calendar Year, it would qualify as an Operational Company Owned Outlet during the 2025 Calendar Year.
- (o) Operational Franchise Outlet – means, as to a particular Calendar Year, a Franchise Outlet that was open and in operation prior to the commencement of the Calendar Year. For example, if a Franchise Outlet first opened for business in February 2024, as to the 2024 Calendar Year, the Franchise Outlet would qualify as a New Franchise Outlet, see definition above, and not as an Operational Franchise Outlet. If this Franchise Outlet remained in operation throughout the 2025 Calendar Year, it would qualify as an Operational Franchise Outlet during the 2025 Calendar Year.
- (p) Outlet – refers to a Cleanest Restaurant Group Business that is either a Company Owned Outlet or a Franchise Outlet, as the context requires.
- (q) YOY Growth – refers to the year over year calculation of the percentage of growth for a reported data point for each Outlet. YOY Growth is calculated by comparing the data of a particular Calendar Year with the data for the next Calendar Year.

BASES AND ASSUMPTIONS

The financial information was not prepared on a basis consistent with generally accepted accounting principles. Data for our Company Owned Outlet is based on information reported to us by our affiliate. Data for our Operational Franchise Outlets is based on information reported to us by our franchisees. We do not report any information for New Franchise Outlets. The information in this analysis has not been audited, is based on historical financial data, and is not a forecast or projection of future financial performance.

ANALYSIS OF RESULTS OF COMPANY OWNED OUTLET

We have one Company Owned Outlet located in New York, New York. Our Company Owned Outlet has been in operation since April 2017. This Outlet operates in an Operating Territory with a population of approximately 580,000 people, which is the equivalent of two Territories. Our Company Owned Outlet constitutes an Operational Company Owned Outlet and is representative of the Franchised Business. Below we report select financial performance data as to the Company Owned Outlet during the 2024 and 2025 Calendar Years.

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Table 1

Company Owned Outlet: New York, New York				
Gross Sales and Disclosed Expenses Data				
	2024 Calendar Year		2025 Calendar Year	
	Total	% ¹	Total	% ¹
Gross Sales	\$3,307,749	100.0%	\$3,075,584	100.0%
Less: Direct Cost of Services Provided				
Direct Labor Cost	(\$1,940,209)	58.7%	(\$1,805,974)	58.6%
Supplies Expense	(\$86,428)	2.6%	(\$83,041)	2.7%
Total Direct Costs of Services Provided	(\$2,026,637)	61.3%	(\$1,889,015)	61.4%
Direct Gross Profit	\$1,281,112	38.7%	\$1,186,569	38.6%
Less: Disclosed Expenses				
Insurance	(\$119,153)	3.6%	(\$116,911)	3.8%
Occupancy Expense	(\$37,140)	1.1%	(\$30,175)	1.0%
Service Vehicle	(\$24,477)	0.7%	(\$30,600)	1.0%
Professional Fees	(\$15,547)	0.5%	(\$12,100)	0.4%
Office Expenses	(\$13,832)	0.4%	(\$10,671)	0.3%
Travel	(\$12,246)	0.4%	(\$18,769)	0.6%
Computer and Internet	(\$10,180)	0.3%	(\$8,863)	0.3%
Telephone	(\$8,278)	0.3%	(\$9,440)	0.3%
Advertising and Marketing	(\$8,396)	0.3%	(\$7,981)	0.3%
Miscellaneous Expenses	(\$24,632)	0.7%	(\$23,793)	0.8%
Direct Gross Profit Less Disclosed Expenses	\$1,007,231	30.5%	\$917,266	29.8%
Less: Adjustments for Franchise Related Expenses				
Royalty Fee ²	(\$264,620)	8.0%	(\$246,047)	8.0%
Brand Development Fund Fee ³	(\$33,077)	1.0%	(\$30,756)	1.0%
Technology Fee ⁴	(\$3,000)	0.1%	(\$3,000)	0.1%
Local Marketing ⁵	(\$1,204)	0.0%	(\$2,184)	0.1%
Direct Gross Profit Less Disclosed Expenses and Franchise Related Expenses	\$705,330	21.3%	\$635,279	20.7%

Notes to Table:

¹ “%” represents the percentage of total Gross Sales.

² The Royalty Fee is equal to 8% of Gross Sales subject to a Minimum Weekly Royalty Fee Requirement of \$400 per week for an Operating Territory comprised of two Territories.

³ The Brand Development Fund Fee is currently the greater of 1% of Gross Sales or \$50 per Territory per week.

⁴ The Technology Fee is currently \$250 per month.

⁵ You must spend not less than \$500 per month plus \$300 per month for each Additional Territory on the local marketing of your Cleanest Restaurant Group Business. This adjustment reflects the difference between the local marketing requirement as disclosed in Item 6 of this Disclosure Document and the advertising and marketing expenses of this Outlet as disclosed in Disclosed Expenses.

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COMPANY OWNED OUTLET RECURRING GROSS SALES

Tables 2 and 3 demonstrate the Gross Sales categorized by the type of services provided to the restaurants: (a) restaurants where the Cleanest Restaurant Group Business provides services on a regular basis, such as weekly cleaning services (“Recurrent Service Restaurant”), and (b) restaurants where the Cleanest Restaurant Group Business provides services on non-recurrent or one-time basis (“Non-Recurrent Service Restaurant”).

Table 2

Company Owned Outlet: New York, New York			
Gross Sales by Type of Services			
Gross Sales Category	2024 Calendar Year	2025 Calendar Year	YOY Growth
Recurrent Service Restaurant Gross Sales	\$3,024,005	\$2,906,556	(3.9)%
Non-Recurrent Service Restaurant Gross Sales	\$283,743	\$169,028	(40.4)%
Total Gross Sales	\$3,307,748	\$3,075,584	(7.0)%

Table 3

Company Owned Outlet: New York, New York			
Gross Sales Data for Recurrent Service Restaurants			
Gross Sales Data	2024 Calendar Year	2025 Calendar Year	YOY Growth
Recurrent Service Restaurant Gross Sales	\$3,024,005	\$2,906,556	(3.9)%
Number of Recurrent Service Restaurants	34	29	(14.7)%
Average Gross Sales Per Recurrent Service Restaurant	\$88,941	\$100,226	12.69%
Lowest Recurrent Service Restaurant Gross Sales	\$9,980	\$8,044	(19.4)%
Median Recurrent Service Restaurant Gross Sales	\$49,954	\$52,652	5.4%
Highest Recurrent Service Restaurant Gross Sales	\$375,128	\$358,280	(4.5)%

OPERATIONAL FRANCHISE OUTLETS

During the 2024 Calendar Year, we had a total of 10 Franchise Outlets. Of the 10 Franchise Outlets, four Outlets were Operational Franchise Outlets, and six Outlets were New Franchise Outlets. During the 2025 Calendar Year, we had a total of 16 Franchise Outlets. Of the 16 Franchise Outlets, 8 Outlets were Operational Franchise Outlets (two Operational Outlets were combined), and 8 Outlets were New Franchise Outlets. In this [Item 19](#) we exclude data for our New Franchise Outlets that were not operational for the full reported Calendar Year. The table below provides a summary of our Operational Franchise Outlets.

Operational Franchise Outlet Summary	
Outlet	Outlet Description
Nassau, New York	The Nassau Outlet commenced operations in September 2022. This Outlet operates in an Operating Territory with a population of approximately 280,000 people, which is the equivalent of one Territory. This Outlet constitutes an Operational Franchise Outlet for the 2024 and 2025 Calendar Years. In 2025, this outlet also assumed operations of the Staten Island, New York Outlet and following the assumption of the Staten Island, New York Outlet, operates in an Operating Territory with a population of 561,000 people, which is the equivalent of two Territories.
Staten Island, New York (Closed- merged Nassau New York.	The Staten Island Outlet commenced operations in July 2023. This Outlet operates in an Operating Territory with a population of approximately 281,000 people, which is the equivalent of one Territory. This Outlet constitutes an Operational Franchise Outlet for the 2024 Calendar Year and then merged with the Nassau, New York Outlet under the same ownership during 2025.
Brooklyn-West, New York	The Brooklyn-West Outlet commenced operations in August 2023. This Outlet operates in an Operating Territory with a population of approximately 280,000 people, which is the equivalent of one Territory. This Outlet constitutes an Operational Franchise Outlet for the 2024 and 2025 Calendar Years.

Fort Lauderdale, Florida	The Fort Lauderdale Outlet commenced operations in November 2023. This Outlet operates in an Operating Territory with a population of approximately 279,000 people, which is the equivalent of one Territory. This Outlet constitutes an Operational Franchise Outlet for the 2024 Calendar Year. In April 2025, the territory of Boca Raton, Florida was transferred to this owner under a separate Franchise Agreement and following the assumption of the Boca Raton Outlet, this Outlet operates in an Operating Territory with a population of 578,000 people, which is the equivalent of two Territories.
(Suffolk-North-Shore, New York	The Suffolk-North-Shore Outlet commenced operations in January 2024. This Outlet operates in an Operating Territory with a population of approximately 284,000 people, which is the equivalent of one Territory. This Outlet constitutes a New Franchise Outlet for the 2024 Calendar Year and an Operational Franchise Outlet for the 2025 Calendar Year.
Lower Manhattan, New York	The Lower Manhattan Outlet commenced operations in June 2024. This Outlet operates in an Operating Territory with a population of approximately 296,000 people, which is the equivalent of one Territory. This Outlet constitutes a New Franchise Outlet for the 2024 Calendar Year and an Operational Franchise Outlet for the 2025 Calendar Year.
Philadelphia, Pennsylvania	The Philadelphia Outlet commenced operations in 2025. This Outlet operates in an Operating Territory with a population of approximately 298,000 people, which is the equivalent of one Territory. This Outlet constitutes a New Franchise Outlet for the 2024 Calendar Year and an Operational Franchise Outlet for the 2025 Calendar Year.
Orlando, Florida	The Orlando Outlet commenced operations in January 2024. This Outlet operates in an Operating Territory with a population of approximately 291,000 people, which is the equivalent of one Territory. This Outlet constitutes a New Franchise Outlet for the 2024 Calendar Year and an Operational Franchise Outlet for the 2025 Calendar Year.
Nassau-South-Shore, New York	The Nassau-South-Shore Outlet commenced operations in January 2024. This Outlet operates in an Operating Territory with a population of approximately 299,000 people, which is the equivalent of one Territory. This Outlet constitutes a New Franchise Outlet for the 2024 Calendar Year. and an Operational Franchise Outlet for the 2025 Calendar Year.

Table 4

Operational Franchise Outlets			
Gross Sales Data for 2024 and 2025 Calendar Years			
Operational Franchise Outlet	2024 Calendar Year Gross Sales	2025 Calendar Year Gross Sales	YOY Growth
Nassau, New York	\$349,090	\$759,368	117.5%
Staten Island, New York (Merged with Nassau New York)	\$178,038	N/A	N/A
Brooklyn -West, New York	\$145,097	\$441,332	204.2%
Fort Lauderdale, Florida	\$98,091	\$401,126	308.9%
Lower Manhattan, New York	N/A	\$949,722	N/A
Philadelphia, Pennsylvania	N/A	\$167,237	N/A
Orlando, Florida	N/A	\$97,029	N/A
Nassau-South-Shore, New York	N/A	\$259,841	N/A
Suffolk-North-Shore, New York	N/A	\$294,127	N/A

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Table 5

Operational Franchise Outlets Gross Sales by Type of Services				
Operational Franchise Outlet	Data	2024 Calendar Year	2025 Calendar Year	YOY Growth
Nassau, New York	Recurrent Service Restaurant Gross Sales	\$347,665	\$716,948	106.20%
	Non-Recurrent Service Restaurant Gross Sales	\$1,425	\$42,420	2,877.90%
	Total Gross Sales	\$349,090	\$759,368	117.50%
Staten Island, New York <small>(Merged with Nassau, New York)</small>	Recurrent Service Restaurant Gross Sales	\$170,468	N/A	N/A%
	Non-Recurrent Service Restaurant Gross Sales	\$7,570	N/A	N/A%
	Total Gross Sales	\$178,038	N/A	N/A%
Brooklyn-West, New York	Recurrent Service Restaurant Gross Sales	\$120,530	\$352,702	192.60%
	Non-Recurrent Service Restaurant Gross Sales	\$24,567	\$88,630	260.70%
	Total Gross Sales	\$145,097	\$441,332	204.20%
Fort Lauderdale, Florida	Recurrent Service Restaurant Gross Sales	\$93,170	\$398,231	327.4%
	Non-Recurrent Service Restaurant Gross Sales	\$4,921	\$2,895	-41.2%
	Total Gross Sales	\$98,091	\$401,126	308.9%
Suffolk-North-Shore, New York	Recurrent Service Restaurant Gross Sales	N/A	\$210,691	N/A
	Non-Recurrent Service Restaurant Gross Sales	N/A	\$83,436	N/A
	Total Gross Sales	N/A	\$294,127	N/A
Lower Manhattan, New York	Recurrent Service Restaurant Gross Sales	N/A	\$924,074	N/A
	Non-Recurrent Service Restaurant Gross Sales	N/A	\$25,648	N/A
	Total Gross Sales	N/A	\$949,722	N/A
Philadelphia, Pennsylvania	Recurrent Service Restaurant Gross Sales	N/A	\$122,109	N/A
	Non-Recurrent Service Restaurant Gross Sales	N/A	\$45,128	N/A
	Total Gross Sales	N/A	\$167,237	N/A
Orlando, Florida	Recurrent Service Restaurant Gross Sales	N/A	\$85,744	N/A
	Non-Recurrent Service Restaurant Gross Sales	N/A	\$11,285	N/A
	Total Gross Sales	N/A	\$97,029	N/A
Nassau-South-Shore, New York	Recurrent Service Restaurant Gross Sales	N/A	\$245,581	N/A
	Non-Recurrent Service Restaurant Gross Sales	N/A	\$14,260	N/A
	Total Gross Sales	N/A	\$259,841	N/A

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Table 6

Operational Franchise Outlets				
Gross Sales Data for Recurrent Service Restaurants				
Operational Franchise Outlet	Data	2024 Calendar Year	2025 Calendar Year	YOY Growth
Nassau, New York	Recurrent Service Restaurant Gross Sales	\$347,665	\$716,948	106.20%
	Number of Recurrent Service Restaurants	4	16	300%
	Average Gross Sales Per Recurrent Service Restaurant	\$86,916	\$44,809	-48.40%
	Lowest Recurrent Service Restaurant Gross Sales	\$24,180	\$7,025	-70.90%
	Median Recurrent Service Restaurant Gross Sales	\$75,609	\$64,480	-14.72%
	Highest Recurrent Service Restaurant Gross Sales	\$130,000	\$124,800	-4%
Staten Island, New York	Recurrent Service Restaurant Gross Sales	\$144,370	N/A	N/A
	Number of Recurrent Service Restaurants	5	N/A	N/A
	Average Gross Sales Per Recurrent Service Restaurant	\$28,874	N/A	N/A
	Lowest Recurrent Service Restaurant Gross Sales	\$18,370	N/A	N/A
	Median Recurrent Service Restaurant Gross Sales	\$24,940	N/A	N/A
	Highest Recurrent Service Restaurant Gross Sales	\$73,475	N/A	N/A
Brooklyn-West, New York	Recurrent Service Restaurant Gross Sales	\$120,530	\$352,702	192.6%
	Number of Recurrent Service Restaurants	3	12	300%
	Average Gross Sales Per Recurrent Service Restaurant	\$40,178	\$29,391	-26.80%
	Lowest Recurrent Service Restaurant Gross Sales	\$13,918	\$6,694	-51.90%
	Median Recurrent Service Restaurant Gross Sales	\$45,705	\$15,430	-66.20%
	Highest Recurrent Service Restaurant Gross Sales	\$60,709	\$45,866	-24.4%
Fort Lauderdale, Florida	Recurrent Service Restaurant Gross Sales	\$93,170	\$398,231	327.4%
	Number of Recurrent Service Restaurants	1	3	200%
	Average Gross Sales Per Recurrent Service Restaurant	\$93,170	\$132,743	42.5%
	Lowest Recurrent Service Restaurant Gross Sales	\$93,170	\$31,824	-65.8%
	Median Recurrent Service Restaurant Gross Sales	\$93,170	\$88,700	-4.8%
	Highest Recurrent Service Restaurant Gross Sales	\$93,170	\$277,707	198.1%
Suffolk-North-Shore, New York	Recurrent Service Restaurant Gross Sales	N/A	\$210,691	N/A
	Number of Recurrent Service Restaurants	N/A	8	N/A
	Average Gross Sales Per Recurrent Service Restaurant	N/A	\$26,336	N/A
	Lowest Recurrent Service Restaurant Gross Sales	N/A	\$14,560	N/A
	Median Recurrent Service Restaurant Gross Sales	N/A	\$24,648	N/A
	Highest Recurrent Service Restaurant Gross Sales	N/A	\$49,400	N/A
Lower Manhattan, New York	Recurrent Service Restaurant Gross Sales	N/A	\$924,074	N/A
	Number of Recurrent Service Restaurants	N/A	9	N/A
	Average Gross Sales Per Recurrent Service Restaurant	N/A	\$102,674	N/A
	Lowest Recurrent Service Restaurant Gross Sales	N/A	\$27,820	N/A
	Median Recurrent Service Restaurant Gross Sales	N/A	\$160,762	N/A
	Highest Recurrent Service Restaurant Gross Sales	N/A	\$468,000	N/A
Philadelphia, Pennsylvania	Recurrent Service Restaurant Gross Sales	N/A	\$122,109	N/A
	Number of Recurrent Service Restaurants	N/A	21	N/A
	Average Gross Sales Per Recurrent Service Restaurant	N/A	\$5,814	N/A
	Lowest Recurrent Service Restaurant Gross Sales	N/A	\$4,800	N/A
	Median Recurrent Service Restaurant Gross Sales	N/A	\$4,800	N/A
	Highest Recurrent Service Restaurant Gross Sales	N/A	\$45,500	N/A

Nassau-South-Shore, New York	Recurrent Service Restaurant Gross Sales	N/A	\$245,581	N/A
	Number of Recurrent Service Restaurants	N/A	10	N/A
	Average Gross Sales Per Recurrent Service Restaurant	N/A	\$24,558	N/A
	Lowest Recurrent Service Restaurant Gross Sales	N/A	\$4,810	N/A
	Median Recurrent Service Restaurant Gross Sales	N/A	\$17,932	N/A
	Highest Recurrent Service Restaurant Gross Sales	N/A	\$58,273	N/A
Orlando, Florida	Recurrent Service Restaurant Gross Sales	N/A	\$85,744	N/A
	Number of Recurrent Service Restaurants	N/A	4	N/A
	Average Gross Sales Per Recurrent Service Restaurant	N/A	\$21,436	N/A
	Lowest Recurrent Service Restaurant Gross Sales	N/A	\$4,875	N/A
	Median Recurrent Service Restaurant Gross Sales	N/A	\$20,874	N/A
	Highest Recurrent Service Restaurant Gross Sales	N/A	\$34,980	N/A

Some Outlets have earned this amount. Your individual results may differ. There is no assurance that you'll earn as much.

Written substantiation of the data used in preparing these sales figures will be made available to you upon reasonable request.

Other than the preceding financial performance representation, Cleanest Restaurant Group Franchise Inc. does not make any representations about a franchisee's future financial performance or the past financial performance of company-owned or franchised outlets. We also do not authorize our employees or representatives to make any such representations either orally or in writing. If you are purchasing an existing outlet, however, we may provide you with the actual records of that outlet. If you receive any other financial performance information or projections of your future income, you should report it to the franchisor's management by contacting Howie Lemon Jr., Cleanest Restaurant Group Franchise Inc. at 40 West 37th Street, Suite 901, New York, New York 10018 and 212-643-0900, the Federal Trade Commission, and the appropriate state regulatory agencies.

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ITEM 20
OUTLETS AND FRANCHISEE INFORMATION

TABLE NO. 1
SYSTEMWIDE OUTLET SUMMARY
FOR YEARS 2023 to 2025

Outlet Type	Year	Outlets at the Start of the Year	Outlets at the End of the Year	Net Change
Franchised	2023	1	4	+3
	2024	4	10	+6
	2025	10	16	+6
Company Owned	2023	1	1	0
	2024	1	1	0
	2025	1	1	0
Total Outlets	2023	2	6	+3
	2024	5	11	+6
	2025	11	17	+6

TABLE NO. 2
TRANSFER OF OUTLETS FROM FRANCHISEES TO NEW OWNERS
(OTHER THAN THE FRANCHISOR)
FOR YEARS 2023 to 2025

State	Year	Number of Transfers
Florida	2023	0
	2024	0
	2025	1
Totals	2023	0
	2024	0
	2025	1

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