

Provision	Section in Franchise Agreement	Summary
		Venue for any litigation is the state courts in Denver County, Colorado, and Federal Courts in the District of Colorado. Any dispute or action between you and us will be of our and your individual claims. None of your claims will be litigated on a class-wide basis or otherwise consolidated with any claims of any third parties.
w. Choice of law	Section XX.H.	Unless contrary to applicable state law, Colorado law governs (except for Colorado’s conflict of law rules).

A provision in the Franchise Agreement which terminates the agreement upon your bankruptcy may not be enforceable under Title 11, United States Code Section 101.

Please refer to the disclosure addenda and contractual amendments appended to this Disclosure Document for additional terms that may be required under applicable state law.

ITEM 18

PUBLIC FIGURES

We do not use any public figure to promote the franchise.

ITEM 19

FINANCIAL PERFORMANCE REPRESENTATIONS

The FTC’s Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchised and/or franchisor-owned outlets, if there is a reasonable basis for the information, and if the information is included in the Franchise Disclosure Document. Financial performance information that differs from that included in Item 19 may be given only if: (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about possible performance at a particular location or under particular circumstances.

The following tables present historic gross revenue information for franchised locations and company-owned locations that were open and operating for the entirety of 2025. Specifically, we had 7 total Shredder Businesses (3 company-owned locations and 4 franchised locations) open and operating

throughout the full twelve months of 2025 (the “Reporting Period”). We have included company-owned tables and a franchised table below in this Item 19.

All of the company-owned Shredder Businesses are located in the State of Colorado, while the franchised locations are spread throughout several states. The information shown for each of the Shredder Businesses listed below is limited to gross revenues generated during the Reporting Period.

The financial information below is taken from the unaudited books and records of our affiliates and our franchisees. This information has not been independently audited. The notes that follow the table are an integral part of the information presented in this item and provide information to help you better understand the financial information.

The figures shown in the table below represent Gross Revenues only. We anticipate that franchised locations will generally operate in the same manner as our company-owned locations except that franchisees will not be permitted to offer equipment rentals or retail sales until their second year of operation, whereas all company-owned locations currently offer equipment rentals and retail sales. In addition, franchised locations will be subject to some costs and expenses that our company-owned locations do not pay. For example, franchisees will be required to pay us periodic royalties, marketing fund contributions and other fees under the Franchise Agreement. In addition, franchisees may have higher costs for wages, goods, insurance, local marketing, rent, utilities and various other expenses based on the location of their franchised business and the vendors chosen by the franchisee. You should conduct an independent investigation of the costs and expenses you will incur in operating your Shredder business.

Some outlets have earned this amount. Your individual results may differ. There is no assurance that you’ll earn as much.

GROSS REVENUE FROM CORE SERVICES ONLY^{1 and 3} FOR COMPANY-OWNED LOCATIONS DURING CALENDAR YEAR 2025				
Average Gross Revenue^{2 and 4}	Number (and %) of Units Which Met or Exceeded the Average	Median Gross Revenue	Highest Gross Revenue by any Unit	Lowest Gross Revenue by any Unit
\$355,976.31	1 of 3 (33%)	\$354,327.65	\$384,291.33	\$329,309.96³

Notes:

1. Core Services. “Core Services”, as used in this Item 19, means our classes, camps, birthday parties, parents’ night out programs, and private lessons.

2. Gross Revenue. “Gross Revenue”, as used in this Item 19, means the total selling price of all services and products and all income of every other kind and nature related to the Shredder Business, whether for cash or credit and regardless of collection in the case of credit.

3. Operating History. All 3 of the Shredder Company-Owned Businesses used to calculate the figures in the table above were open and operating for the full 12 months of the Reporting Period. You may achieve lower revenues during your first year of operation and in your following years of operations.

4. Operating expenses. The figures shown in the tables above represent Gross Revenues without deduction for any operating expenses. You will have many expenses, such as rent, wages, costs of goods sold, insurance, local marketing, royalty fees, marketing fees, utilities and various other expenses. You should conduct an independent investigation of the costs and expenses you will incur in operating your Shredder Business.

<u>GROSS REVENUE FROM CORE SERVICES PLUS SUPPLEMENTAL INCOME</u>^{1 and 3} FOR COMPANY-OWNED LOCATIONS DURING CALENDAR YEAR 2025				
Average Gross Revenue^{2 and 4}	Number (and %) of Units Which Met or Exceeded the Average	Median Gross Revenue	Highest Gross Revenue by any Unit	Lowest Gross Revenue by any Unit
\$389,427.28	2 of 3 (67%)	\$403,089.56	\$ 418,104.82	\$347,087.46³

Notes:

1. Core Services Plus Supplemental Income. “Core Services Plus Supplemental Income”, as used in this Item 19, means our classes, camps, birthday parties, parents’ night out programs, and private lessons, plus income received from equipment rental and retail sales as well as strategic third-party arrangements/relationships that generate additional income for some locations. During the Reporting Period, all 3 locations generated supplemental income (ranging from a low of \$17,777.50 to a high of \$48,761.91) from equipment rentals, retail sales, and third-party partnerships.

2. Gross Revenue. “Gross Revenue”, as used in this Item 19, means the total selling price of all services and products and all income of every other kind and nature related to the Shredder Business, whether for cash or credit and regardless of collection in the case of credit.

3. Operating History. All 3 of the Shredder Company-Owned Businesses used to calculate the figures in the table above were open and operating for the full 12 months of the Reporting Period. You may achieve lower revenues during your first year of operation and in your following years of operations.

4. Operating expenses. The figures shown in the tables above represent Gross Revenues without deduction for any operating expenses. You will have many expenses, such as rent, wages, costs of goods sold, insurance, local marketing, royalty fees, marketing fees, utilities and various other expenses. You should conduct an independent investigation of the costs and expenses you will incur in operating your Shredder Business.

Some outlets have earned this amount. Your individual results may differ. There is no assurance that you'll earn as much.

<u>GROSS REVENUE FROM CORE SERVICES ONLY</u>^{1 and 3} FOR FRANCHISED LOCATIONS DURING CALENDAR YEAR 2025				
Average Gross Revenue^{2 and 4}	Number (and %) of Units Which Met or Exceeded the Average	Median Gross Revenue	Highest Gross Revenue by any Unit	Lowest Gross Revenue by any Unit
\$304,164.40	2 of 4 (50%)	\$310,304.66	\$356,788.30	\$239,260.00³

Notes:

1. **Core Services.** “Core Services”, as used in this Item 19, means our classes, camps, birthday parties, parents’ night out programs, and private lessons.
2. **Gross Revenue.** “Gross Revenue”, as used in this Item 19, means the total selling price of all services and products and all income of every other kind and nature related to the Shredder Business, whether for cash or credit and regardless of collection in the case of credit.
3. **Operating History.** All 4 of the Shredder Franchised Businesses used to calculate the figures in the table above were open and operating for the full 12 months of the Reporting Period. You may achieve lower revenues during your first year of operation and in your following years of operations.
4. **Operating expenses.** The figures shown in the tables above represent Gross Revenues without deduction for any operating expenses. You will have many expenses, such as rent, wages, costs of goods sold, insurance, local marketing, royalty fees, marketing fees, utilities and various other expenses. You should conduct an independent investigation of the costs and expenses you will incur in operating your Shredder Business.

<u>GROSS REVENUE FROM CORE SERVICES PLUS SUPPLEMENTAL INCOME</u>^{1 and 3} FOR FRANCHISED LOCATIONS DURING CALENDAR YEAR 2025				

Average Gross Revenue ^{2 and 4}	Number (and %) of Units Which Met or Exceeded the Average	Median Gross Revenue	Highest Gross Revenue by any Unit	Lowest Gross Revenue by any Unit
\$307,367.92	2 of 4 (50%)	\$316,711.68	\$356,788.30	\$239,260.00 ³

Notes:

1. Core Services Plus Supplemental Income. “Core Services Plus Supplemental Income”, as used in this Item 19, means our classes, camps, birthday parties, parents’ night out programs, and private lessons, plus income received from equipment rental and retail sales as well as strategic third-party arrangements/relationships that generate additional income for some locations. During the Reporting Period, 1 of 4 franchised locations generated supplemental income (\$12,814.05) from equipment rentals, and retail sales, and third-party partnerships. Our other 3 franchised locations did not partake in a rental program either because they were still in their first 12 months of operation or because they opted not to pursue the program in their territory. Those 3 franchised locations will be permitted to begin offering equipment rental and retail sales in their second 12 months of operation, but some franchisees may not benefit from such an opportunity due to a lack of skiable sites in their area.
2. Gross Revenue. “Gross Revenue”, as used in this Item 19, means the total selling price of all services and products and all income of every other kind and nature related to the Shredder Business, whether for cash or credit and regardless of collection in the case of credit.
3. Operating History. All 4 of the Shredder Franchised Businesses used to calculate the figures in the table above were open and operating for the full 12 months of the Reporting Period. You may achieve lower revenues during your first year of operation and in your following years of operations.
4. Operating expenses. The figures shown in the tables above represent Gross Revenues without deduction for any operating expenses. You will have many expenses, such as rent, wages, costs of goods sold, insurance, local marketing, royalty fees, marketing fees, utilities and various other expenses. You should conduct an independent investigation of the costs and expenses you will incur in operating your Shredder Business.

Written substantiation of the data used in preparing this financial performance representation will be made available to you upon your reasonable request.

Except as described above in this Item 19, we do not make any representations about a franchisee’s future financial performance or the past financial performance of company-owned or franchised outlets. We also do not authorize our employees or representatives to make any such representations either orally or in writing. If you are purchasing an existing outlet, however, we may provide you with the actual records of that outlet. If you receive any other financial performance information or projections of your future income, you should report it to the franchisor’s management by contacting Rachel Brittenham at 4890 Ironton Street, Units F & G, Denver, Colorado 80239 or (303) 619-0039, the Federal Trade Commission, and the appropriate state regulatory agencies.

ITEM 20

OUTLETS AND FRANCHISEE INFORMATION

Table No. 1
Systemwide Outlet Summary
For years 2023 to 2025⁽¹⁾

Column 1 Outlet Type	Column 2 Year	Column 3 Outlets at the Start of the Year	Column 4 Outlets at the End of the Year	Column 5 Net Change
Franchised	2023	0	1	+1
	2024	1	4	+3
	2025	4	5	+1
Company-Owned	2023	6	4	-2
	2024	4	4	0
	2025	4	3	-1
Total Outlets	2023	6	5	-1
	2024	5	8	+3
	2025	8	8	0

Notes:

1. All numbers are as of our fiscal year end, which ends on December 31st.

Table No. 2
Transfers of Outlets from Franchisees to New Owners (other than the Franchisor)
For years 2023 to 2025

Column 1 State	Column 2 Year	Column 3 Number of Transfers
All States	2023	0
	2024	0
	2025	0
Total	2023	0
	2024	0
	2025	0

Table No. 3