

ITEM 19
FINANCIAL PERFORMANCE REPRESENTATIONS

The FTC's Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchised and/or franchisor-owned outlets if there is a reasonable basis for the information, and if the information is included in the disclosure document. Financial performance information that differs from that included in Item 19 may be given only if: (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about possible performance at a particular location or under particular circumstances.

We do not make any representations about a franchisee's future financial performance or the past financial performance of company-owned or franchised outlets. We also do not authorize our employees or representatives to make any such representations either orally or in writing. If you are purchasing an existing Restaurant, however, we may provide you with the actual records of that location. If you receive any other financial performance information or projections of your future income, you should report it to the franchisor's management by contacting General Counsel, Little Caesar Enterprises, Inc., 2125 Woodward Avenue, Detroit, Michigan 48201-3400, telephone (313) 471-6000, the Federal Trade Commission, and the appropriate state regulatory agencies.

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ITEM 20
OUTLETS AND FRANCHISEE INFORMATION

The following 5 tables contain information about franchised and company-owned Little Caesars® restaurants for our last 3 fiscal years.

TABLE NUMBER 1
System-wide Outlet Summary
For years 2023 to 2025

Outlet Type	Year	Outlets at the Start of the Year	Outlets at the End of the Year	Net Change
Franchised	2023	3,599	3,641	+42
	2024	3,641	3,701	+60
	2025	3,701	3,788	+87
Company-Owned	2023	574	575	+1
	2024	575	580	+5
	2025	580	586	+6
Total Outlets	2023	4,173	4,216	+43
	2024	4,216	4,281	+65
	2025	4,281	4,374	+93

TABLE NUMBER 2
Transfers of Outlets from Franchisees to New Owners (other than the Franchisor)
For years 2023 to 2025

State	Year	Number of Restaurants Transferred
Arkansas	2023	2
	2024	1
	2025	0
Alabama	2023	0
	2024	8
	2025	2
Arizona	2023	9
	2024	5
	2025	1
California	2023	5
	2024	9
	2025	5
Colorado	2023	1
	2024	1
	2025	4