

	Provision	Section in Development Agreement	Summary
u.	Dispute resolution by arbitration or mediation	Section 10	<p>Prior to filing most proceedings, a party must submit the dispute to non-binding mediation.</p> <p>Except for disputes arising under the Lanham Act, disputes that otherwise relate to the validity or ownership of any of the Intellectual Property, disputes that involve enforcement of our intellectual property rights or protection of our Proprietary Information, and disputes related to payments of amounts that you owe to us or our affiliates, all disputes will be resolved by binding arbitration at the American Arbitration Association's offices or other suitable office that we select in the metropolitan area in which our principal place of business is then located (currently, Newport Beach, California) (subject to state law).</p>
v.	Choice of forum	Section 10	<p>Subject to arbitration obligations, with limited exception, litigation is in the United States District Court for the district in which we have our principal place of business at the time of the filing (currently, Newport Beach, California) (or if, federal jurisdiction cannot be obtained, the state court in such city) (subject to state law).</p>
w.	Choice of law	Section 10	<p>Except for Federal Arbitration Act and other federal law, the laws of the State of Delaware apply to all claims (subject to state law).</p>

ITEM 18 PUBLIC FIGURES

We do not use any public figure to promote our franchise.

ITEM 19 FINANCIAL PERFORMANCE REPRESENTATIONS

The FTC's Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchised and/or franchisor-owned outlets, if there is a reasonable basis for the information, and if the information is included in the disclosure document. Financial performance information that differs from that included in Item 19 may be given only if: (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about possible performance at a particular location or under particular circumstances.

We do not make any financial performance representations. We also do not authorize our employees or representatives to make any such representations either orally or in writing. If you are purchasing an existing outlet, however, we may provide you with the actual records of that outlet. If you receive any other financial performance information or projections of your future income, you should report it to the franchisor's management by contacting our Chief Executive Officer, Ryan Junk, 4000 MacArthur Blvd STE#800, Newport Beach, California 92660 (Tel: (949) 629-4333), the Federal Trade Commission, and the appropriate state regulatory agencies.

ITEM 20 OUTLETS AND FRANCHISEE INFORMATION

Our fiscal year ends on December 31 of each year. As we acquired the franchise system in January 2025, Predecessor was the franchisor for fiscal years 2023 and 2024. In that period, Predecessor’s affiliates owned and operated Studios, which we have categorized as “Affiliate-Owned Studios” for those years in this Item 20. After our acquisition of the system, those Affiliate-Owned Studios became Franchised Studios operated under an arms-length agreement with us.

Table No. 1
Systemwide Outlet Summary
For years 2023 to 2025

Outlet Type	Year	Outlets at the Start of the Year	Outlets at the End of the Year	Net Change
Franchised	2023	0	3	+3
	2024	3	37	+34
	2025	37	65	+28
Affiliate-Owned	2023	2	2	0
	2024	2	1	-1
	2025	1	1	0
Total Studios	2023	2	5	+3
	2024	5	38	+33
	2025	38	66	+28

Table No. 2
Transfers of Outlets from Franchisees to New Owners (other than the Franchisor)
For years 2023 to 2025

State	Year	Number of Transfers
North Carolina	2023	0
	2024	1
	2025	0
South Carolina	2023	0
	2024	0
	2025	1
Virginia	2023	0
	2024	0
	2025	1
Total	2023	0
	2024	1
	2025	2