

17(c) Renewal: upon renewal, You may be required to sign a franchise agreement containing terms and conditions that could be materially different from the original franchise agreement. You will be given 180 days' notice for non-renewal of the License Agreement.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

ITEM 18

PUBLIC FIGURES

We do not use any public figure to promote its franchise.

ITEM 19

Financial Performance Representations and Projection

The FTC's Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchised and/or franchisor-owned outlets, if there is a reasonable basis for the information, and if the information is included in the disclosure document. Financial performance information that differs from that included in Item 19 may be given only if: (1) a franchisor provides that actual records of an existing outlet you are considering buying; or (2) a franchisor supplements that information provided in this Item 19, for example, by providing information about possible performance at a particular location or under particular circumstances.

We do not make any representation about a franchisee's future financial performance or the past financial performance of company-owned or franchised outlets. We also do not authorize our employees or representatives to make any such representations either orally or in writing. If you are purchasing an existing outlet, however, we may provide you with the actual records of that outlet. If you receive any other financial performance information or projections of your future income, you should report it to the franchisor's management by contacting Mr. Benjamin Sprague at 71 Norway Rd., Bangor, ME 04401, (207) 852-1405, the Federal Trade Commission, and the appropriate state regulatory agencies.

ITEM 20

Item 20 Table No. 1
Table No. 1-A United States and Central American Outlet Summary
For years 2023 – 2025

Outlet Type	Year	Outlets at the Start of the Year	Outlets at the End of the Year	Net Changes
Franchised	2023	216	191	-25
	2024	191	168	-23
	2025	168	174	6
Company-Owned	2023	3	3	0
	2024	3	3	3
	2025	3	0	-3
Total Outlets	2023	219	194	-25
	2024	194	171	-23
	2025	171	174	3

Item 20 Table No. 1
Table No. 1-B Canadian Outlet Summary
For years 2023 – 2025

Outlet Type	Year	Outlets at the Start of the Year	Outlets at the End of the Year	Net Changes
Franchised	2023	139	142	-3
	2024	142	139	-3
	2025	139	138	-1
Company-Owned	2023	0	0	0
	2024	0	0	0
	2025	0	0	0
Total Outlets	2023	139	142	3
	2024	142	139	-3
	2025	139	138	-1

Item 20 Table No. 2
Transfers of Outlets from Franchisees to new Owners (other than the Franchisor)
For years 2023 – 2025 -

Table No. 2-A United States

State	Year	Number of Transfers
Indiana	2023	0
	2024	0
	2025	6
Maine	2023	1
	2024	9
	2025	0