

	Provision	Section in Development Agreement	Summary
t	Integration/merger clause	Section 28	Only the terms of the Development Agreement (and ancillary agreements) and this Disclosure Document are binding (subject to state law). Any representations or promises outside of the Disclosure Document and this Agreement may not be enforceable. Nothing in this Agreement or any related agreement is intended to disclaim the representations made in this Disclosure Document.
u	Dispute resolution by arbitration or mediation	Sections 13 and 14	You must first submit all dispute and controversies arising under the Development Agreement to our management and make every effort to resolve the dispute internally. At our option, all claims or disputes arising out of the Development Agreement must be submitted to non-binding mediation, which will take place, at our option, in (a) Boca Raton, FL, or (b) our then-current corporate headquarters. You must notify us of any potential disputes and we will provide you with notice as to whether we wish to mediate the matter or not. If the matter is mediated, the parties will split the mediator's fees and bear all of their other respective costs of the mediation (subject to state law).
v	Choice of forum	Section 16	All claims and causes of action arising out of the Development Agreement must be brought in the state or, if appropriate, federal court of general jurisdiction that is closest to Boca Raton, FL or the city and state where we have notified you in writing we have established our then-current corporate headquarters (subject to applicable state law).
w	Choice of law	Section 12	The Development Agreement is governed by the laws of the state of Florida, without reference to this state's conflict of laws principles (subject to state law), except that any franchise-specific or franchise-applicable laws of FL, including those related to pre-sale disclosure and the franchise relationship generally, will not apply to this Agreement or franchise awarded hereunder unless the awarding of said franchise specifically falls within the scope of such FL laws, regulations or statutes without reference to and independent of any reference to this choice of law provision (subject to state law).

**ITEM 18
PUBLIC FIGURES**

We do not currently use any public figures to promote our franchise.

**ITEM 19
FINANCIAL PERFORMANCE PRESENTATIONS**

The FTC's Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchised and/or franchisor-owned outlets, if there is a reasonable basis for the information, and if the information is included in the Disclosure Document. Financial performance information that differs from that included in Item 19 may be given only if: (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about possible performance at a particular franchised business or under particular circumstances.

BACKGROUND

As of December 31, 2025, there were three (3) affiliate-owned Centers (each, an “Affiliate Location”) and 65 Franchised Businesses.

In Part I of this Item below, we disclose the Gross Revenue generated by the three (3) Affiliate Locations over the 2023 through 2025 calendar years. Part I excludes the Franchised Businesses because they are discussed in Part II and III of this Item.

In Part II of this Item below, we disclose the Gross Revenue generated over the 2023 through 2025 calendar years, as applicable, by three (3) Franchised Businesses that were open and operating as of January 1, 2022. In Part II, we exclude: (i) the Affiliate Locations disclosed in Part I; (ii) the 53 Part III Franchised Centers because they were not open during the entire measurement period; and (iii) any Franchised Businesses that transferred ownership.

In Part III of this Item below, we disclose the monthly Gross Revenue over the first 24 months of operation (or lesser period of time) generated by each of the 53 Franchised Centers that opened at some point after January 1, 2022 and that operated for at least one full month in calendar years 2022, 2023, 2024 or 2025 (“Part III Franchised Centers”). Part III excludes the performance of (a) the Affiliate Locations disclosed in Part I, (b) the more mature Franchised Businesses that are disclosed in Part II of this Item, (c) any Franchised Businesses that transferred ownership.

In Part IV of this Item below, we disclose the average, median, high, and low Gross Revenues generated in 2025 for the 49 Franchised Businesses open more than 12 months as of December 31, 2025 (excluding Franchised Businesses that transferred ownership in 2024 or 2025).

In Part V of this Item below, we disclose selected P&L Line-Items for Reporting Franchised Locations open for more than 12 months as of December 31, 2025. Reporting Franchised Locations include 14 Franchised Locations that were open for more than 12 months as of December 31, 2025 and that submitted standard P&L information. We have reviewed the composition of the Franchised Locations that are included in the tables above and believe it contains a representative sample of franchisees based on level of sales, years in the business, and geography. The other Franchised Locations were excluded because they did not provide the requested information.

In Part VI of this Item below, we disclose the average, median, high, and low metrics for selected P&L Line-Items for the 14 Franchised Locations that were included in Part V.

Some outlets have earned this amount. Your individual results may differ. There is no assurance that you’ll earn as much.

Part I: Gross Revenue Generated over 2023 through 2025 Calendar Years by each Affiliate Center

	Year Open	2023	2024	2025
Affiliate Location No. 1	2014	\$3,132,076	\$3,059,997	\$3,541,565
Affiliate Location No. 2	2017	\$2,267,321	\$2,210,355	\$2,103,385
Affiliate Location No. 3	2022	\$2,234,112	\$2,365,033	\$2,719,241
Total Gross Revenue Generated by Affiliate Locations		\$7,633,509	\$7,637,409	\$8,364,191

Part II: Gross Revenue¹ Generated over 2023 through 2025 Calendar Years by each Franchised Center Operating Throughout Such Period of Time (Excluding Transfers)

	Year Open	2023	2024	2025
Franchised Business No. 1	2019	\$2,207,944	\$2,141,770	\$2,047,998
Franchised Business No. 2	2019	\$1,799,920	\$1,897,743	\$2,073,261
Franchised Business No. 6	2021	\$2,406,311	\$2,320,240	\$2,553,543

Explanatory Notes to Parts I and II of this Item 19

1. Gross Revenue Generally. For each Affiliate Location or Franchised Business disclosed in Part I and II of this Item, respectively, the term “Gross Revenue” means the total revenue generated (in U.S. Dollars) by that System location/business over the applicable measurement period noted in the Charts above, including without limitation, revenue generated under its MSA and/or otherwise in connection with the sale and provision of Approved Services and/or Approved Products at the Center (via an Applicable Provider or other legally-compliant structure). One Affiliate Center (Affiliate Location No. 1) also performs services with Optional Equipment, including CoolSculpting® and laser services.

Part III: Average, High, and Low Gross Revenue¹ by Month for the first 24 Months of Operation for the 53 Franchised Businesses Opened After January 1, 2022 and Operational for at Least One Full Month in Calendar Years 2022, 2023, 2024, or 2025 (Excluding Transfers)

	1 st Mo.	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	Mo. 1-12 Total
Average	31,162	37,443	42,547	51,474	57,222	61,893	65,284	70,570	71,715	74,492	78,976	79,834	\$722,613
Median	31,030	34,790	36,735	47,361	54,677	56,222	57,775	64,669	68,336	68,864	73,803	71,529	\$665,790
High	62,287	92,968	87,947	121,816	146,066	136,044	137,119	186,392	168,028	194,448	201,821	185,997	\$1,720,932
Low	10,125	13,066	13,749	19,082	19,734	17,969	22,598	17,712	25,044	27,272	24,794	26,142	\$237,286
# / % Met or Exceeded Average	25 / 47%	21 / 40%	20 / 39%	17 / 34%	18 / 37%	21 / 43%	20 / 41%	18 / 37%	20 / 43%	16 / 34%	20 / 43%	15 / 34%	19 / 36%
# of Locations	53	52	51	50	49	49	49	49	47	47	46	44	53

	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	Mo. 13-24 Total
Average	80,716	82,997	82,806	84,357	83,851	86,652	94,164	87,571	87,937	98,890	94,225	95,258	\$1,059,424
Median	77,050	80,725	74,170	78,764	77,469	75,290	87,529	77,575	86,618	94,977	82,166	79,293	\$971,626
High	226,397	208,254	235,102	236,412	216,782	223,651	240,974	214,885	177,519	237,737	181,602	204,208	\$2,603,524
Low	28,398	24,655	23,117	29,714	26,544	28,450	20,000	29,131	23,610	52,851	44,180	45,046	\$375,697
# / % Met or Exceeded Average	20 / 48%	19 / 46%	16 / 41%	14 / 40%	15 / 44%	13 / 41%	11 / 35%	12 / 43%	13 / 48%	12 / 50%	8 / 33%	9 / 39%	14 / 32%
# of Locations	42	41	39	35	34	32	31	28	27	24	24	23	42

Explanatory Notes to Part III of this Item:

1. Gross Revenue Generally. For each Franchised Business disclosed in Part III of this Item, the term “Gross Revenue” means the total revenue generated (in U.S. Dollars) by that Franchised Business over the applicable month of operations immediately following the opening of that center, including without limitation, revenue generated under its MSA and/or otherwise in connection with the sale

and provision of Approved Services and/or Approved Products at the Center (via an Applicable Provider or other legally-compliant structure) over that month of operations.

Part IV: Average, Median, High, and Low Gross Revenue¹ for the 49 Franchised Businesses Open More Than 12 Months as of December 31, 2025 (Excluding Franchised Businesses that Transferred in 2024 or 2025)

2025 Gross Revenue	
Average	\$1,020,756
Median	\$862,165
High	\$2,553,543
Low	\$353,542

Of the 49 Franchised Businesses that were open more than 12 months as of December 31, 2025 and are included in this Part IV, 19 (or 39%) met or exceeded the average.

Explanatory Notes to Part IV of this Item:

1. For each Franchised Business disclosed in Part IV of this Item, the term “Gross Revenue” means the total revenue generated (in U.S. Dollars) by that Franchised Business in calendar year 2024, including without limitation, revenue generated under its MSA and/or otherwise in connection with the sale and provision of Approved Services and/or Approved Products at the Center (via an Applicable Provider or other legally-compliant structure) in that year.

Part V: Selected P&L Line-Items for Reporting Franchised Locations Open for at least 12 months as of December 31, 2025.

	<u>Loc 1</u>	<u>Loc 2</u>	<u>Loc 3</u>	<u>Loc 4</u>	<u>Loc 5</u>	<u>Loc 6</u>	<u>Loc 7</u>	<u>Loc 8</u>	<u>Loc 9</u>	<u>Loc 10/11</u>	<u>Loc 12</u>	<u>Loc 13</u>	<u>Loc 14</u>
<u>P&L Summary: \$ in '000</u>													
Revenue	2,045	2,035	1,321	1,162	1,452	2,515	1,529	844	1,547	3,215	1,262	807	2,043
Cost of Goods	795	659	434	342	382	703	474	244	608	759	302	244	663
Gross Margin	1,250	1,377	887	821	1,070	1,811	1,055	599	939	2,456	960	562	1,380
Payroll	472	463	440	287	301	575	338	240	202	520	329	231	473
Marketing	137	157	134	128	143	162	192	160	127	437	121	158	142
Rent	38	142	144	135	109	83	32	156	152	81	90	85	126
Royalties / Brand Fund	135	143	90	75	96	166	135	59	67	284	95	65	179
Other OpEx	208	167	98	113	159	335	176	146	149	431	145	99	112
Adjusted Net Income	260	304	(19)	83	262	490	181	(162)	242	702	179	(75)	349
<u>P&L Summary: % Revenue</u>													
Revenue	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Cost of Goods	39%	32%	33%	29%	26%	28%	31%	29%	39%	24%	24%	30%	32%
Gross Profit	61%	68%	67%	71%	74%	72%	69%	71%	61%	76%	76%	70%	68%
Payroll	23%	23%	33%	25%	21%	23%	22%	28%	13%	16%	26%	29%	23%
Marketing	7%	8%	10%	11%	10%	6%	13%	19%	8%	14%	10%	20%	7%
Rent	2%	7%	11%	12%	8%	3%	2%	18%	10%	3%	7%	11%	6%
Royalties / Fund Contrib.	7%	7%	7%	6%	7%	7%	9%	7%	4%	9%	8%	8%	9%
Other OpEx	10%	8%	7%	10%	11%	13%	12%	17%	10%	13%	12%	12%	5%
Adjusted Net Income	13%	15%	-1%	7%	18%	19%	12%	-19%	16%	22%	14%	-9%	17%

Part VI: Average, Median, High, Low for Selected P&L Line-Items for Reporting Franchised Locations Open for at least 12 months as of December 31, 2025.

	<u>High</u>	<u>Average</u>	<u>Median</u>	<u>Low</u>	<u># / %</u> <u>Exceeding Avg.</u>
<u>P&L Summary: \$ in '000</u>					
Revenue	3,215	1,452	1,529	807	8 / 62%
Cost of Goods	795	441	474	244	8 / 62%
Gross Margin	2,456	1,011	1,055	562	8 / 62%
Payroll	575	325	338	202	9 / 69%
Marketing	437	147	143	121	7 / 54%
Rent	156	91	109	32	8 / 62%
Royalties / Brand Fund	284	106	96	59	7 / 54%
Other OpEx	431	156	149	98	7 / 54%
Adjusted Net Income	702	187	242	(162)	8 / 62%

Explanatory Notes to Parts V and VI of this Item:

1. Cost of Goods includes the total amount of products and goods (including injectables, skin care, pharmacy products, and medical supplies) that was sold or consumed by each Reporting Franchised Location in 2025.
2. Payroll includes wages, payroll taxes, and bonuses / commissions (adjusted for normalized employee commission structure) and excludes health benefits, and 401K benefits. The number and type of specific personnel varies among each Reporting Franchised Location but generally includes 1 to 2 front desk coordinators per Reporting Franchised Location, 1 full-time esthetician, 1 to 2 full-time nurse practitioners and/or physician assistant cosmetic injectors, and 1 full-time wellness specialist. Payroll Expenses does not include any amounts that you (or your manager) may pay yourself.
3. Marketing spend includes investments in digital marketing, digital marketing management fees, and local brand-building marketing activities for each Reporting Franchised Location.
4. Rent includes the total amount paid for rent, common area maintenance, and taxes for each Reporting Franchised Location.
5. Other OpEx include but are not limited to insurance, utilities, licenses / permits, bank and credit card fees, medical director fees, medical waste fees, office expenses, normalized telephone expenses (reflecting updated vendor contracts), software and technology fees, uniforms, and other miscellaneous expenses part of the operation of each Reporting Franchised Locations. Other Expenses exclude non-standard and one-time costs including health insurance, one-time legal expenses, 401K contributions, employee meals and entertainment, brand marketing events, uniforms, charitable contributions, recruiting costs, and severance. There are other expenses that will be incurred in the operation of your Franchised Business.
6. Data shown above represents actual Royalty and Fund Contributions paid by each Reporting Franchised Location in 2025. See Item 6 for Royalty and Fund Contributions that you will be required to pay for your Franchised Business.
7. Locations 10 and 11 are owned by the same Franchisee and they submit their information in the

aggregate. As a result, the information for those two Franchised Businesses is combined in Location 10 / 11 in Part V. In Part VI, the information for Location 10 / 11 is also combined, but they were still considered to be two locations for purposes of calculating the average and medians.

General Notes to this Item 19

1. We encourage you to consult with your own accounting, business, and legal advisors to assist you in preparing your budgets and projections, and to assess the likely or potential financial performance of your franchise. We also encourage you to contact existing franchisees to discuss their experiences with the system and their franchise business. Existing System franchisees of ours are your best source of information about franchise operations.
2. Prior to entering into any Franchise Agreement with us, we strongly recommend that you first conduct due diligence with your attorney and other business advisors into the industry-specific laws that might impact the manner in which you are required to (a) own and manage Center, (b) establish a relationship with an Authorized Care Provider under an ACP Agreement, (c) ensure the ACP-Related Services, as well as any applicable Management Services, are structured and being provided in accordance with applicable laws and regulations where you contemplate developing one (1) or more Franchised Businesses. While we may not require you to provide us with a Legal Opinion Letter, we recommend that you engage counsel prior to even acquiring any franchise/development rights from us to provide an analysis of these industry-specific laws and potential management/operational structures for a franchised Center under such laws.
3. We also recommend you speak to your business advisors and conduct your own research regarding the prevailing pricing and rates charged by businesses that are similar or directly competitive with a System Center in and around your contemplated Site Selection Area, and consider that information when analyzing this franchise offering before you purchase a franchise or enter into a franchise agreement with us.
4. Please note that this Item 19 does not disclose the initial costs you will incur in connection with constructing, building out and otherwise developing your Franchised Business or its ongoing operations.
5. The figures provided in this Item do not describe any of the operating costs or expenses, including certain tax liabilities that you will be responsible for, professional fees and/or or administrative expenses that you might incur in connection with opening and commencing operations of your Franchised Business, including legal and accounting fees that you incur prior to opening. We suggest you consult your financial advisor or personal accountant concerning financial projections and federal, state and local income taxes and any other applicable taxes that you may incur in operating a Franchised Business.
6. Interest expense, interest income, depreciation, amortization and other income or expenses will vary substantially from business to business, depending on the amount and kind of financing you obtain to establish your Franchised Business. You should consult with your tax advisor regarding depreciation and amortization schedules and the period over which assets of your Franchised Business may be amortized or depreciated, as well as the effect, if any, of any recent or proposed tax legislation.

There are no material financial and operational characteristics of the Affiliate Locations that are reasonably anticipated to differ materially from future operational franchise outlets.

Written substantiation for the financial performance representation will be made available to the prospective franchisee upon reasonable request.

Other than the preceding financial performance representation, 4Ever Franchisor LLC does not make any financial performance representations. We also do not authorize our employees or representatives to make any such representations orally or in writing. If you are purchasing an existing outlet, however, we may provide you with the actual records of that outlet. If you receive any other financial performance information or projections of your future income, you should report it to the franchisor's management by contacting Dan Amin, c/o 4Ever Franchisor LLC at 5458 Town Center Road, 19, Boca Raton, Florida 33486, or at (561) 320-8111, the Federal Trade Commission, and the appropriate state regulatory agencies.

**ITEM 20
OUTLETS AND FRANCHISEE INFORMATION**

**TABLE 1
SYSTEMWIDE OUTLET SUMMARY
FOR YEARS 2023 TO 2025**

Outlet Type	Year	Outlets at the Start of the Year	Outlets at the End of the Year	Net Change
Franchised	2023	16	36	+20
	2024	36	56	+20
	2025	56	65	+9
Company-Owned	2023	3	3	0
	2024	3	3	0
	2025	3	3	0
Total Outlets	2023	19	39	+20
	2024	39	59	+20
	2025	59	68	+9

**TABLE 2
TRANSFERS OF OUTLETS FROM FRANCHISEES TO NEW OWNERS
(OTHER THAN FRANCHISOR)
FOR YEARS 2023 TO 2025**

State	Year	Number of Transfers
Arizona	2023	0
	2024	0
	2025	1
Colorado	2023	1
	2024	0
	2025	0
Florida	2023	1
	2024	3
	2025	1
Indiana	2023	1
	2024	0
	2025	0