ITEM 18.
PUBLIC FIGURES

We do not use any public figure to promote our franchise.

ITEM 19.
FINANCIAL PERFORMANCE REPRESENTATIONS

The FTC's Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchised and/or franchisor-owned outlets, if there is a reasonable basis for the information, and if the information is included in the Disclosure Document. Financial performance information that differs from that included in Item 19 may be given only if: (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about possible performance at a particular location or under particular circumstances.

The following financial performance representations are based on the actual historical financial performance of our company-owned Another Nine locations. We had two (2) company-owned locations operating during the periods presented below and no franchised locations in operation. Our company-owned locations operate in substantially the same manner as the locations operated by our franchisees, except that our company-owned locations do not pay the initial franchise fee, royalties, or the other fees that franchisees pay under the Franchise Agreement. Location #002 opened on February 1, 2026, after the close of our most recent fiscal year. Item 20 Table 1 reflects the company-owned outlet count as of December 31, 2025.

"Gross Sales" means total revenue collected from all sources at the location, including simulator rentals, lessons, leagues, events, and merchandise, before any deductions. "Operating Expenses" means all costs incurred in operating the location, including rent, utilities, insurance, supplies, marketing, technology, and other ordinary business expenses, but excluding depreciation, amortization, interest expense (other than as specifically noted), and income taxes. "EBITDA" means Gross Sales minus Operating Expenses. "EBITDA Margin" means EBITDA divided by Gross Sales, expressed as a percentage.

Table 1: Location #001
3 Suites, 1,602 Square Feet
Opened March 8, 2024

The following table presents the trailing twelve-month ("TTM") financial performance of our first company-owned Another Nine location (Location #001) for two consecutive twelve-month periods ending February 28, 2025 and February 28, 2026, respectively. Location #001 is a three-suite location occupying approximately 1,602 square feet. To assist prospective franchisees in evaluating the model on a per-suite basis, we also present the annual per-suite and monthly per-suite figures derived from the TTM ending February 28, 2026.

	TTM Ending 2/28/2025	**TTM Ending 2/28/2026**	**Annual Per Suite[1]**	**Monthly Per Suite[1]**
Gross Sales	$224,900	$287,752	$95,917	$7,993
Operating Expenses[3]	$109,239	$125,425[2]	$41,808[2]	$3,484[2]
EBITDA	**$115,661**	**$162,328**	**$54,109**	**$4,509**