

THE FRANCHISE RELATIONSHIP		
Provision	Section in Franchise Agreement	Summary
t. Integration/merger clause	Section 22.14 of the Franchise Agreement	Only terms of Franchise Agreement, Exhibits, Addenda, and all agreements signed in connection with it are binding (subject to state law). Any representations or promises made outside the disclosure document and the Franchise Agreement, Exhibits, Addenda, and all other agreements signed in connection with it may not be enforceable. Our integration/merger clause does not disclaim the representations in this disclosure document.
u. Dispute resolution by arbitration or mediation	None	Not applicable.
v. Choice of forum	Section 22.6 of the Franchise Agreement	Subject to state law, non-exclusive venue and jurisdiction in Morris County, New Jersey and United States District Court for New Jersey.
w. Choice of law	Section 22.5 of the Franchise Agreement	Subject to state law, New Jersey law applies (except New Jersey Franchise Practices Act does not apply to offices located outside of New Jersey).

## ITEM 18. PUBLIC FIGURES

We do not use any public figure to promote the sale of franchises.

## ITEM 19. FINANCIAL PERFORMANCE REPRESENTATIONS

The FTC's Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchised and/or franchisor-owned outlets, if there is a reasonable basis for the information, and if the information is included in the disclosure document. Financial performance information that differs from that included in Item 19 may be given only if: (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about possible performance at a particular location or under particular circumstances.

We do not make any representations about a franchisee's future financial performance or the past financial performance of company-owned or franchised outlets. We also do not authorize our employees or representatives to make any such representations either orally or in writing. If you are purchasing an existing outlet, however, we may provide you with the actual records of that outlet. If you receive any other financial performance information or projections of your future income, you should report it to the franchisor's management by contacting Carriann Sillman, Vice President, Legal, 175 Park Avenue, Madison, New Jersey 07940, (973) 407-7401, the Federal Trade Commission, and the appropriate state regulatory agencies.

**ITEM 20. OUTLETS AND FRANCHISEE INFORMATION**

**COLDWELL BANKER COMMERCIAL® OUTLETS**  
**SYSTEMWIDE OUTLET SUMMARY**  
**FOR YEARS 2022 TO 2024 [1][2][3]**  
**(Table 1.A)**

Outlet Type	Year	Outlets at the Start of the Year	Outlets at the End of the Year	Net Change
<b>Franchised</b>	2022	123	129	6
	2023	129	137	8
	2024	137	135	(2)
<b>Company Owned</b>	2022	3	2	(1)
	2023	2	2	0
	2024	2	1	(1)
<b>Total Outlets</b>	2022	126	131	5
	2023	131	139	8
	2024	139	136	(3)

**COLDWELL BANKER COMMERCIAL® OUTLETS**  
**TRANSFERS OF OUTLETS FROM**  
**FRANCHISEES TO NEW OWNERS**  
**(OTHER THAN THE FRANCHISOR)**  
**FOR YEARS 2022 TO 2024 [1][2]**  
**(Table 2.A)**

State	Year	Number of Transfers
<b>California</b>	2022	0
	2023	1
	2024	0
<b>Texas</b>	2022	1
	2023	0
	2024	0
<b>Total Outlets</b>	2022	1
	2023	1
	2024	0