

ITEM 19

FINANCIAL PERFORMANCE REPRESENTATIONS

The FTC's Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchised and/or franchisor-owned outlets, if there is a reasonable basis for the information, and if the information is included in the Disclosure Document. Financial performance information that differs from that included in Item 19 may be given only if (1) a franchisor provides the actual records of an existing outlet you are considering buying, or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about possible performance at a particular location or under particular circumstances.

We do not make any representations about a franchisee's future financial performance or the past financial performance of company-owned or franchised outlets. We also do not authorize our employees or representatives to make this representation either orally or in writing. If you are purchasing an existing outlet, however, we may provide you with actual records of that outlet. If you receive any other financial performance information or projections of your future income, you should report it to the franchisor's management by contacting MING-TSUNG YANG, Tiger Sugar Franchise USA Inc., 14223 37th Ave., Unit 5A, Flushing, NY 11354, Tel: (718)687-2895 Email: tigersugar.nyc@icloud.com, the Federal Trade Commission, and the appropriate state regulatory agencies.

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ITEM 20

OUTLETS AND FRANCHISEE INFORMATION

Table No 1

Systemwide Outlet Summary For years 2021 to 2023

Outlet Type	Year	Outlets at the Start of the Year	Outlets at the End of the Year	Net Change
Franchised*	2021	7	19	+12
	2022	19	27	+8
	2023	27	47	+20
Company-Owned or Affiliate-Owned	2021	4	14	+10
	2022	14	19	+5
	2023	19	17	-2
Total Outlets	2021	11	33	+22
	2022	33	46	+13
	2023	46	64	+18

Table No 2

Transfers of Outlets from Franchisees to New Owners (other than the Franchisor) For years 2021 to 2023

State	Year	Number of Transfers
None	2021	0
	2022	0
	2023	0
Total	2021	0
	2022	0
	2023	0