

ITEM 19

FINANCIAL PERFORMANCE REPRESENTATIONS

The FTC's Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchised and/or franchisor-owned outlets, if there is a reasonable basis for the information, and if the information is included in the disclosure document. Financial performance information that differs from that included in Item 19 may be given only if: (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about possible performance at a particular location or under particular circumstances.

We do not make any representations about a franchisee's future financial performance or the past financial performance of company-owned or franchised outlets. We also do not authorize our employees or representatives to make any such representations either orally or in writing. If you are purchasing an existing outlet, however, we may provide you with the actual records of that outlet. If you receive any other financial performance information or projections of your future income, you should report it to the franchisor's management by contacting Samuel Stanovich, Senior Vice President, Franchise Leadership, BC Licensing LLC, 10845 Griffith Peak Drive, Suite 520, Las Vegas, NV 89135 (telephone: 702-214-5585), the Federal Trade Commission, and the appropriate state regulatory agencies.

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ITEM 20

OUTLETS AND FRANCHISEE OWNER INFORMATION

Table 1 System-wide Outlet for Years 2022 to 2024				
Column 1 Outlet Type	Column 2 Year	Column 3 Outlets at the Start of the Year	Column 4 Outlets at the End of the Year	Column 5 Net Change
Franchised	2022	0	3	3
	2023	3	10	7
	2024	10	22	12
Company-Owned	2022	2	2	0
	2023	2	3	1
	2024	3	2	-1
Total Outlets	2022	2	5	3
	2023	5	13	8
	2024	13	24	11

Table 2 Transfers of Franchised Outlets from Franchisees to New Owners (other than the Franchisor) for Years 2022 to 2024		
Column 1 State	Column 2 Year	Column 3 Number of Transfers
California	2022	0
	2023	1
	2024	0
Ohio	2022	0
	2023	0
	2024	1
Totals	2022	0
	2023	1
	2024	1