

Provision	Section in Franchise Agreement	Summary
		enforceable under North Carolina law (subject to state law).

ITEM 18: PUBLIC FIGURES

We do not use any public figure to promote the System.

ITEM 19: FINANCIAL PERFORMANCE REPRESENTATIONS

The FTC's Franchise Rule permits a franchisor to disclose information about the actual or potential financial performance of its franchised and/or franchisor operated outlets, if there is a reasonable basis for the information, and if the information is included in the disclosure document. Financial performance information that differs from that included in Item 19 may be given if: (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about possible performance at a particular location or under particular circumstances.

We do not make any representations about a franchisee's future financial performance or the past financial performance of company-owned or franchised outlets. We also do not authorize our employees or representatives to make any such representations either orally or in writing. If you are purchasing an existing outlet, however, we may provide you with the actual records of that outlet. If you receive any other financial performance information or projections of your future income, you should report it to the Franchisor's management by contacting our VP of Legal Affairs and our Chief Operating Officer at 11949 Steele Creek Road, Charlotte, North Carolina 28273, (704) 926-2200, the Federal Trade Commission, and the appropriate state regulatory agencies.

ITEM 20: OUTLET AND FRANCHISEE INFORMATION

Table No. 1
Systemwide Outlet Summary
For Years 2022 to 2024

(Column 1) Outlet Type	(Column 2) Year	(Column 3) Outlets at the Start of the Year	(Column 4) Outlets at the End of the Year	(Column 5) Net Change
Franchisee Owned Units	2022	1847	2052	+205
	2023	2052	2189	+137
	2024	2189	2389	+200
Company-Operated	2022	102	74	-28
	2023	74	117	+43
	2024	117	60	-57
Total Outlets	2022	1949	2126	+177
	2023	2126	2306	+180
	2024	2306	2449	+143