

interest in GRNA Holdings. As such, he has an indirect proprietary interest in us and may receive an indirect financial benefit from fees paid by franchisees to us. Mr. Ramsay has not made any direct investment in us.

ITEM 19 FINANCIAL PERFORMANCE REPRESENTATION

The FTC’s Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchised and/or franchisor-owned outlets, if there is a reasonable basis for the information, and if the information is included in the Disclosure Document. Financial performance information that differs from that included in Item 19 may only be given only if: (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about performance at a particular location or under particular circumstances.

We do not make any representations about a franchisee’s future financial performance or the past financial performance of company-owned or franchised outlets. We also do not authorize our employees or representatives to make any such representations either orally or in writing. If you are purchasing an existing outlet, however, we may provide you with the actual records of that outlet. If you receive any other financial performance information or projections of your future income, you should report it to the franchisor’s management by contacting Mathew Horvath; 6191 North State Highway 161, Suite 400, Irving, Texas 75038-2251; (469) 923-2727, the Federal Trade Commission, and the appropriate state regulatory agencies.

ITEM 20 OUTLETS AND FRANCHISEE INFORMATION

Table No. 1
Systemwide Outlet Summary
For Fiscal Years 2022 to 2024⁽¹⁾

Outlet Type	Year	Outlets at the Start of the Year	Outlets at the End of the Year	Net Change
Franchised ⁽²⁾	2022	0	0	0
	2023	0	0	0
	2024	0	0	0
Company-Owned	2022	0	0	0
	2023	0	0	0
	2024	0	1	1
Total Outlets	2022	0	0	0
	2023	0	0	0
	2024	0	1	1

Notes to Table No. 1:

1. Our fiscal year ended on December 29, 2024.
2. For purposes of this Disclosure Document, the term “company-owned” refers to Street Pizza restaurants currently owned and operated by our affiliates. As noted in Item 1, there is one licensed Gordon Ramsay Food Market in North Carolina that includes a Street Pizza station. Because that