

Provision	Section in Master License Agreement	Summary
v. Choice of forum	Section 18.1	<p>Litigate in Collin County, Texas, subject to state law.</p> <p>The Master License Agreement also contains a number of provisions that may affect your legal rights, including a waiver of a right to a jury trial, waiver of punitive or exemplary damages (except with respect to indemnity and confidentiality obligations), and limitations on when claims may be raised.</p>
w. Choice of law	Section 18.1	Texas law applies, subject to state law.

ITEM 18

PUBLIC FIGURES

We do not use any public figures to promote the license offered.

ITEM 19

FINANCIAL PERFORMANCE REPRESENTATIONS

The FTC's Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchised, licensed and/or franchisor-owned outlets, if there is a reasonable basis for the information, and if the information is included in the disclosure document. Financial performance information that differs from that included in Item 19 may be given only if: (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about possible performance at a particular location or under particular circumstances.

We do not make any representations about a franchisee's or licensee's future financial performance or the past financial performance of company-owned or licensed outlets. We also do not authorize our employees or representatives to make any such representations either orally or in writing. If you are purchasing an existing outlet, however, we may provide you with the actual records of that outlet. If you receive any other financial performance information or projections of your future income, you should report it to our management by contacting Melissa Reap, 7100 Corporate Drive, Plano, Texas 75024 and 972-338-7700, the Federal Trade Commission, and the appropriate state regulatory agencies.

ITEM 20
NON-TRADITIONAL LOCATIONS AND LICENSEE INFORMATION

Table No. 1

**System wide Outlet Summary
For Years 2022 to 2024¹**

Column 1	Column 2	Column 3	Column 4	Column 5
Outlet Type	Year	Outlets at the Start of the Year	Outlets at the End of the Year	Net Changes
Licensed	2022	1297	1285	-12
	2023	1285	1317	+32
	2024	1317	1332	+15
Company- Owned	2022	0	0	0
	2023	0	0	0
	2024	0	0	0
Total Outlets	2022	1297	1285	-12
	2023	1285	1317	+32
	2024	1317	1332	+15

¹ The figures in Tables No. 1 to 4 of this Item 20 are for our fiscal year ended December 30, 2024, and calendar years ended December 31, 2023, and December 31, 2022.

Table No. 2
Transfers of Licensed Outlets to New Owners (Other than the Franchisor)
For Years 2022 to 2024

Column 1	Column 2	Column 3
State	Year	Number of Transfers
Alabama	2022	0
	2023	2
	2024	1
Arizona	2022	0
	2023	1
	2024	0
California	2022	1
	2023	0
	2024	0
Florida	2022	0
	2023	0
	2024	2
Louisiana	2022	0
	2023	1
	2024	0