

ITEM 19
FINANCIAL PERFORMANCE REPRESENTATIONS

The FTC’s Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchised and/or franchisor-owned outlets, if there is a reasonable basis for the information, and if the information is included in the Disclosure Document. Financial performance information that differs from that included in Item 19 may be given only if: (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about possible performance at a particular location or under particular circumstances.

The following tables relate to the actual Gross Revenues collected for the 12-month period from January 1, 2025 through December 31, 2025 by our affiliate-owned and franchisee-owned Network In Action Businesses, as described below. We have included in the tables below all Network In Action Businesses that were opened as of January 1, 2025 and remained open to December 31, 2025, and excluded the 7 franchisee-owned Network In Action Group franchises that were terminated and closed during 2025, the 2 franchisee-owned Network In Action Group franchises that did not renew (non-renewals), and the 16 Network In Action Group franchises that ceased operations for other reasons during 2025 (as reflected in Item 20). None of the 25 excluded franchisee-owned Network In Action Group franchises were open less than 12 months. The following tables include a total of 3 affiliate-owned Network In Action Groups and a total of 87 franchisee-owned Network In Action Groups, as follows:

Table 1 - 1 affiliate-owned Network In Action Business, which operated 3 Network In Action Groups;

Table 2 - 8 franchisee-owned Network In Action Businesses, which each operated 1 Network In Action Group;

Table 3 – 10 franchisee-owned Network In Action Businesses, which each operated 2 Network In Action Groups;

Table 4 - 8 franchisee-owned Network In Action Businesses, which each operated 3 Network In Action Groups; and

Table 5 - 6 franchisee-owned Network In Action Businesses, which each operated 4 Network In Action Groups.

Table 6 - 1 franchisee-owned Network In Action Businesses, which each operated 5 Network In Action Groups.

Table 7 - 1 franchisee-owned Network In Action Businesses, which each operated 6 Network In Action Groups.

Our affiliate-owned Network In Action Businesses offer substantially the same services you will offer as a franchisee.

“Gross Revenues” means all revenue related to the Franchised Business (excluding sales taxes collected and remitted to the proper authorities)