

PROVISION	SECTION IN FRANCHISE AGREEMENT	SUMMARY
v. Choice of forum	12.7, 12.8, and 12.10	Where CKFI's headquarters is located when the action is brought, which currently is Irvine, California (see State-Specific Disclosures in Exhibit A)
w. Choice of law	12.2	Ohio, with certain exceptions (see State-Specific Disclosures in Exhibit A)

ITEM 18. PUBLIC FIGURES

We do not use any public figure to promote our franchise.

ITEM 19. FINANCIAL PERFORMANCE REPRESENTATIONS

The FTC's Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchised and/or franchisor-owned outlets, if there is a reasonable basis for the information, and if the information is included in the disclosure document. Financial performance information that differs from that included in Item 19 may be given only if: (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about possible performance at a particular location or under particular circumstances.

Table No. 1 below is a historical financial performance representation, based on revenue reported by franchisees; we have not included in the table the revenues or expense information for the Franchised Businesses we operate on behalf of our affiliate, SDX. For purposes of the tables below, "net revenue" means that revenue on which a franchisee pays royalty fees (but which is, in the Franchise Agreement, called "Gross Revenue"), that is, the total amount of money the franchisee and its owners receive for all goods sold and services rendered in connection with the Marks, and all other income of any kind derived directly or indirectly in connection with the operation of a Franchised Business, including Client deposits and payments for mileage charges but excluding sales tax and Client refunds.

Table No. 1 and Table No. 3 show information relating to all Franchised Businesses operating on August 31, 2025 that had been operating for at least one year and reported revenue for every month during the period September 1, 2024 through August 31, 2025 ("Reporting Period"). Table No. 1 shows net revenue achieved during the Reporting Period by Franchised Businesses that had been operating the specified number of months. The last line in the table shows information relating to net revenue for the Reporting Period for all of the Franchised Businesses included in the table.

We used the Start Date for a Franchised Business as the date its operations began. Under a Start-up Agreement, the Start Date is the last day of the month following the month in which all of those persons designated in the Franchise Agreement: (1) successfully complete, as determined by us in our sole discretion, the initial training program; or (2) are required to complete the initial

training program (60 days after the effective date of the Franchise Agreement), whichever is earlier. Under an Expansion Agreement executed before January 1, 2007, the Start Date is the date of execution of the Expansion Agreement. Under an Expansion Agreement executed January 1, 2007 or after, the Start Date is 60 days after the date of execution of the Expansion Agreement.

For purposes of the net revenue shown in Table No. 1 and Table No. 2, we used the Gross Revenue figures from royalty reports the franchisees filed with us; these revenues are reported on a cash basis. While we have not audited this information or independently confirmed the royalty reports, we have no reason to believe that any franchisee would overstate its revenues to us.

TABLE NO. 1

Number of Months in Operation (1)	Total # of Franchised Businesses (2)	Average Net Revenue	Number and Percentage of Franchised Businesses Meeting or Exceeding Average	Median Net Revenue	Highest Franchised Business Net Revenue	Lowest Franchised Business Net Revenue
85 or More	532	\$1,355,613	167/31%	\$902,478	\$21,532,846	\$8,829
73 or 84	22	\$608,214	7/32%	\$372,952	\$3,245,104	\$49,658
61 to 72	17	\$979,263	7/41%	\$733,953	\$3,247,403	\$42,840
49 to 60	10	\$661,147	4/40%	\$412,354	\$2,021,123	\$132,217
37 to 48	5	\$364,056	2/40%	\$306,064	\$783,646	\$76,896
25 to 36	12	\$554,615	2/17%	\$313,573	\$3,065,688	\$26,928
13 to 24	2	\$206,572	1/50%	\$206,572	\$217,160	\$195,985
All Franchised Businesses Open One Year or More Ending August 31, 2024	600	\$1,277,857	190/31%	\$857,010	\$21,532,846	\$8,829

Notes to Table No. 1:

(1) Franchised Businesses operating 85 or more months had Start Dates before August 31, 2018. Franchised Businesses operating 73 to 84 months had Start Dates between September 1, 2017 and August 31, 2018. Franchised Businesses in each subsequent descending tier of months shown in this table had Start Dates one year later than those in the preceding tier.

(2) We have excluded the Franchised Businesses we manage on behalf of SDX because those Franchised Businesses have a different management structure for their operations than that typically used by franchisees (for example, use of CKFI as a management company, and use of general managers for regions). The total number of non-SDX Franchised Businesses that had been operating at least 12 months at August 31, 2025 is 600. The number in this column represents all non-SDX Franchised Businesses that reported revenue for every month during the Reporting Period and that had been operating for at least 12 months at August 31, 2025. The table excludes 7 Franchised Businesses that closed during the Reporting Period and 1 Franchised Businesses that reported no revenue or did not file a royalty report for one or more months during the Reporting Period. Each of the Franchised Businesses included in the table provided the homemaker/companionship services and personal care services that you must provide under the Franchise Agreement and most provided Personal Technology Services and Equipment under the SafetyChoice® program. There were 179 non-SDX Franchised Businesses offered PDN Services during some or all of the Reporting Period.

TABLE NO. 2

Quadrant	Number of Franchisees	Average Net Revenue	Median Net Revenue	Highest Franchisee Net Revenue	Lowest Franchisee Net Revenue
1	50	\$9,553,439	\$7,969,517	\$30,605,983	\$4,480,219
2	50	\$3,152,953	\$3,051,406	\$4,395,402	\$2,398,016
3	50	\$1,858,439	\$1,800,147	\$2,392,056	\$1,305,975
4	49	\$785,161	\$811,481	\$1,295,899	\$107,937
All	199	\$3,852,836	\$2,398,016	\$30,605,983	\$107,937

Notes to Table No. 2:

(1) The total number of franchisees operating the 600 non-SDX Franchised Businesses that had been operating at least 12 months at August 31, 2025 was 199. Many of our franchisees operate more than one Franchised Business. Table No. 2 summarizes financial performance of the 200 franchisees with Franchised Businesses that had been operating at least 12 months at August 31, 2025. Table No. 2 divides these 199 franchisees into four quadrants by financial performance, with Quadrant 1 representing the franchisees with the highest net revenue and Quadrant 4 representing the franchisees with the lowest net revenue.

(2) We have excluded the Franchised Businesses we manage on behalf of SDX because those Franchised Businesses have a different management structure for their operations than that typically used by franchisees (for example, use of CKFI as a management company, and use of general managers for regions). The data in Table No. 2 is derived from all non-SDX Franchised Businesses that reported revenue for every month during the Reporting Period and that had been

operating for at least 12 months at August 31, 2025. The table excludes data from 7 Franchised Businesses that closed during the Reporting Period and 1 Franchised Businesses that reported no revenue or did not file a royalty report for one or more months during the Reporting Period. Each of the franchisees' Franchised Businesses included in the table provided the homemaker/companionship services and personal care services that you must provide under the Franchise Agreement and most provided Personal Technology Services and Equipment under the SafetyChoice® program. There were 179 non-SDX Franchised Businesses that offered PDN Services during some or all of the Reporting Period.

TABLE NO. 3

Number of Months in Operation	Total # of Franchised Businesses	Average Hours Yearly	Median Hours Yearly	Average Monthly Yearly	Median Hours Monthly	Average Weekly Yearly	Median Hours Yearly
85 or More	532	39,531	26,027	3,294	2,202	760	508
73 to 84	22	14,968	10,587	1,247	882	288	204
61 to 72	17	24,168	16,967	2,014	1,414	465	326
49 to 60	10	21,121	11,533	1,760	961	406	222
37 to 48	5	9,290	6,734	774	561	179	129
25 to 36	12	16,515	10,046	1,376	837	318	193
13 to 24	2	6,187	6,187	516	516	119	119
All Franchised Businesses Open One Year or More Ending August 31, 2024	600	37,065	24,662	3,089	2,055	713	474

Notes to Table No. 3:

(1) Table No. 3 reports hourly performance of all Franchised Businesses that had been operating at least 12 months at August 31, 2025. One “hour” represents sixty minutes of service provided by a Franchised Business. The services provided include homemaker/companionship services, personal care services, and PDN Services provided by a caregiver, R.N., or office staff.

(2) Franchised Businesses operating 85 or more months had Start Dates before August 31, 2018. Franchised Businesses operating 73 to 84 months had Start Dates between September 1, 2018 and

August 31, 2019. Franchised Businesses in each subsequent descending tier of months shown in this table had Start Dates one year later than those in the preceding tier.

(3) We have excluded the Franchised Businesses we manage on behalf of SDX because those Franchised Businesses have a different management structure for their operations than that typically used by franchisees (for example, use of CKFI as a management company, and use of general managers for regions). The total number of non-SDX Franchised Businesses that had been operating at least 12 months at August 31, 2025 is 600. The number in this column represents all non-SDX Franchised Businesses that reported hours for every month during the Reporting Period and that had been operating for at least 12 months at August 31, 2025. The table excludes 7 Franchised Businesses that closed during the Reporting Period and 1 Franchised Businesses that reported no hours or did not report their hours for one or more months during the Reporting Period. Each of the Franchised Businesses included in the table provided the homemaker/companionhip services and personal care services that you must provide under the Franchise Agreement and most provided Personal Technology Services and Equipment under the SafetyChoice® program. There were 179 non-SDX Franchised Businesses that offered PDN Services during some or all of the Reporting Period.

TABLE NO. 4

Total # of Franchisees Reported		Total Revenue	Average Revenue	Median Revenue	
51		\$278,114,510	\$5,453,226	\$4,888,628	
Average Gross Margin	Median Gross Margin	Average Operating Expense %	Median Operating Expense %	Average Owners' Discretionary Profit	Median Owners' Discretionary Profit
39.2%	37.2%	29.3%	29.7%	10.8%	11.0%

Notes to Table No. 4:

(1) Table No. 4 reports results from franchisees that are a part of our Performance Management Groups (PMGs) for the time period of January 1, 2023, to December 31, 2024. PMGs are groups of 4-8 franchisees that meet on a quarterly basis to discuss their business, strategy, and provide recommendations to each other. As of August 31, 2025, we had 72 franchisees participating. Of the 72, fifty-one (51) provided full-year financial data. This data is not audited.

We will make available to you upon reasonable request written substantiation of the information contained in the table above.

The financial performance representations in the table do not reflect the costs of sales, and none of the financial performance representations in the table reflect all of the operating expenses, or other costs or expenses that must be deducted from the gross revenue or gross sales figures to obtain your net income or profit. The net revenue and net profit of your Franchised Business will depend on many factors, including the prices you charge for services and products, labor costs and general economic conditions in your area, your ability to network and generate Clients, and competition from other similar businesses in your area. You should conduct an independent investigation of the costs and expenses you will incur in operating your Franchised Business. Franchisees or former franchisees listed in the disclosure document may be one source of this information.

SOME FRANCHISED BUSINESSES HAVE EARNED THIS AMOUNT. YOUR INDIVIDUAL RESULTS MAY DIFFER. THERE IS NO ASSURANCE THAT YOU'LL EARN AS MUCH.

Other than the preceding financial performance representations, CKFI does not make any financial performance representations. We also do not authorize our employees or representatives to make any such representations either orally or in writing. If you are purchasing an existing outlet, however, we may provide you with the actual records of that outlet. If you receive any other financial performance information or projections of your future income, you should report it to the franchisor's management by contacting Natalie Black, Chief Executive Officer, 1 Park Plaza, Suite 300, Irvine, California, (949) 988-6655, the Federal Trade Commission, and the appropriate state regulatory agencies.

[remainder of page blank]

ITEM 20.
OUTLETS AND FRANCHISEE INFORMATION

Table No. 1
Systemwide Outlet Summary
For Years 2022 to 2024⁽¹⁾⁽²⁾

Outlet Type	Year	Outlets at the Start of the Year	Outlets at the End of the Year	Net Change
Franchised	2023	535	529	-6
	2024	529	578	49
	2025	578	619	41
Company Owned	2023	105	106	+1
	2024	106	41	-65
	2025	41	5	-36
Total	2023	640	635	-5
	2024	635	619	-16
	2025	619	624	5

Notes to Table No. 1:

- (1) The numbers for 2023-2025 are as of the end of CKFI's fiscal year (August 31 of each year).
- (2) CKFI does not own any outlets. As of the end of our last fiscal year, our affiliate, SDX Home Care Operations, L.L.C., owned, under franchise agreements with us, 5 Comfort Keepers® businesses. For purposes of this Item 20, those units are considered "Company-Owned Outlets."

Table No. 2
Transfers of Outlets from Franchisees to New Owners (other than the Franchisor)
For Years 2023 to 2025⁽¹⁾

State	Year	Number of Transfers
AL	2023	0
	2024	1
	2025	1
AR	2023	0
	2024	0
	2025	1
AZ	2023	0
	2024	4
	2025	3