

Provision	Section	Summary
to purchase franchisee's business	Applicable	
p. Death or disability of franchisee	Section 8.3	Approval by us and transfer of interest within 6 months to an approved successor.
q. Non-competition covenants during the term of the franchise	Section 2.6	No involvement in any business engaged in the retail or wholesale sale of tires and automotive products and services.
r. Non-competition covenants after the franchise is terminated or expires	Not Applicable	Not Applicable.
s. Modification of agreement	Section 10.9(f)	Only written and signed modifications but Manual subject to change.
t. Integration/ merger clause	Section 10.9(e)	Only the terms of the Franchise Agreement are binding (subject to state law). Any representations or promises outside of the Disclosure Document and Franchise Agreement may not be enforceable.
u. Dispute resolution by arbitration or mediation	Section 10.3	We and you must arbitrate disputes in North Carolina (subject to state law).
v. Choice of forum	Sections 10.3 and 10.4	Subject to arbitration requirements, litigation generally must be in courts in North Carolina (subject to state law).
w. Choice of law	Section 10.1	Except for the Federal Arbitration Act and other federal law, North Carolina law governs (subject to state law).

Applicable State law may require additional disclosures related to the information in this Disclosure Document.

These additional disclosures appear in Exhibit E attached to this Disclosure Document.

ITEM 18. PUBLIC FIGURES

We do not use any public figure to promote our franchise.

ITEM 19. FINANCIAL PERFORMANCE REPRESENTATIONS

The FTC's Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchised and/or franchisor-owned outlets. If there is a reasonable basis for the information and if the information is included in the Disclosure Document. Financial performance information that differs from that included in Item 19 may be given only if: (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about possible performance at a particular location or under particular circumstances.

We do not make any representations about a franchisee’s future financial performance or the past financial performance of company-owned or franchised outlets. We also do not authorize our employees or representatives to make any such representation either orally or in writing. If you are purchasing an existing outlet, however, we may provide you with the actual records of that outlet. If you receive any other financial performance information or projections of your future income, you should report it to the franchisor’s the franchisor’s Chief Financial Officer, Todd Pearce at 12200 Herbert Wayne Court, Ste. 150, P.O. Box 1251, Huntersville, NC, 28070-1251 and (704) 992-2000, the Federal Trade Commission, and the appropriate state regulatory agencies.

ITEM 20. OUTLETS AND FRANCHISEE INFORMATION

All year-end numbers appearing in the tables below are as of December 31.

**Table No. 1
Systemwide Outlet Summary
For Fiscal Years 2023 to 2025**

(Column 1) OUTLET TYPE	(Column 2) YEAR	(Column 3) OUTLETS AT THE START OF THE YEAR	(Column 4) OUTLETS AT THE END OF THE YEAR	(Column 5) NET CHANGE
Franchised	2023	623	644	+21
	2024	644	605	-39
	2025	605	495	-110
Company-Owned	2023	0	0	0
	2024	0	0	0
	2025	0	0	0
Total Outlets	2023	623	644	+21
	2024	644	605	-39
	2025	605	495	-110

**Table No. 2
Transfers of Outlets from Franchisees to New Owners (other than the Franchisor)
For Fiscal Years 2023 to 2025**

(Column 1) STATE	(Column 2) YEAR	(Column 3) NUMBER OF TRANSFERS
Alabama	2023	2
	2024	2
	2025	0
Arizona	2023	0
	2024	0
	2025	1
Arkansas	2023	0
	2024	0
	2025	0
California	2023	4