ITEM 19
FINANCIAL PERFORMANCE REPRESENTATIONS

The FTC's Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchised and/or franchisor-owned outlets, if there is a reasonable basis for the information, and if the information is included in the disclosure document. Financial performance information that differs from that included in Item 19 may be given only if: (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about possible performance at a particular location or under particular circumstances.

We do not make any representations about a franchisee's future financial performance or the past financial performance of company-owned or franchised outlets. We also do not authorize our employees or representatives to make any such representations either orally or in writing. If you are purchasing an existing outlet, however, we may provide you with the actual records of that outlet. If you receive any other financial performance information or projections of your future income, you should report it to the franchisor's management by contacting LeAnne Stine, Red Robin International, Inc., 10000 East Geddes Avenue, Suite 500, Englewood, Colorado 80112, (303) 846-6000, the Federal Trade Commission, and the appropriate state regulatory agencies.

ITEM 20

OUTLETS AND FRANCHISEE INFORMATION
TABLE NO. 1

US SYSTEMWIDE RESTAURANT SUMMARY FOR FISCAL YEARS 2023 TO 2025

Outlet Type	Year	Restaurants at the Start of the Year	Restaurants at the End of the Year	Net Change
Franchised	2023	85	81	-4
	2024	81	80	-1
	2025	80	79	-1
Company-owned	2023	414	415	+1
	2024	415	407	-8
	2025	407	385	-22
Total Outlets	**2023**	**499**	**496**	**-3**
	2024	**496**	**487**	**-9**
	2025	**487**	**464**	**-23**

TABLE NO. 2

TRANSFERS OF RESTAURANTS FROM FRANCHISEES TO NEW OWNERS (OTHER THAN THE FRANCHISOR) FOR YEARS 2023 TO 2025